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PROCEEDINGS

1
2 **MR. STRANBURG:** Welcome back, everyone. Our
3 next presentation is going to be by AT&T on
4 developments in technology. I want to thank Gart
5 for coordinating with us and getting this
6 presentation set up. I've seen an earlier version
7 of this and I thought it was very useful and we're
8 looking forward to it.

9 We have here with today us Joy Spahr. Joy is
10 the director of AT&T's innovation center. So, Joy,
11 I'll turn it over to you.

12 **MS. SPAHR:** Thank you. Where will the revenue
13 streams of the future be generated? Predicting
14 this is a big dilemma that the private industry
15 faces every day and now governments are facing it
16 at all levels. And it's not certainly not getting
17 easier to try and figure this out at the pace that
18 technology has been increasing.

19 Thank you for inviting me here today to talk
20 about the changing face of communications. My
21 intern, Morgan Evans, and I created the
22 presentation as a special project for the Federal
23 Streamline Tax Session that was held at the AT&T
24 innovation center in 2010. I will let you know
25 right now that I'm a jack of all trades but a

1 master of none. I have no background in tax at
2 all. We typically have a variety of subject matter
3 experts that are able to go into the AT&T services
4 and products that we represent at the AT&T
5 innovation center, however spending more than 20
6 years in the communications industry, I've
7 certainly been exposed to a wide variety of changes
8 and we had a great time working on more of the
9 industry perspective -- which we've updated for you
10 today.

11 Next slide.

12 And there are some trends and predictions
13 obviously in this presentation, so I thought it
14 would be best to always start with our legal
15 disclaimer.

16 Let me go to the next slide.

17 Today I want to focus on three areas and share
18 several examples of current communication services.
19 So the first area that I want to talk about is the
20 changing face of the Internet. Then the Internet
21 as a value added platform that drives economic
22 development. And then the power of convergence
23 with some examples of some communications services.

24 Next slide. Next one.

25 How consumers see the Internet. It's the

1 lovely amorphous cloud. Somehow they connect out
2 there and they go off to Amazon or Google or Disney
3 or whatever their favorite site is and they do some
4 shopping, they download movies, games, they do a
5 variety of e-mail, photos, you name it, but
6 basically it's something that's out there. And the
7 industry really hasn't helped with that perception
8 now with all the talk about Cloud technology that
9 just seems to reiterate that perception.

10 But if we talk about what the Internet really
11 is, we go to the next slide. We'll see if you
12 click on it that you have all the hubs and then
13 they're connected into local access networks. And
14 these local access providers are companies such as
15 telephone companies, cable companies, satellite
16 companies, even electric companies that provide
17 access into the home.

18 Then these different networks connect into, if
19 you click again, the regional backbone network.
20 The regional backbone networks then connect into
21 the global backbone networks. So it's a variety of
22 interconnected networks by hundreds of thousands of
23 providers out in the marketplace that all
24 interconnect. And they have peering points which
25 are what are those blue circles there that you see,

1 where they trade traffic. And they use a common
2 protocol.

3 So if we click to the next slide. And click
4 again.

5 You'll see that it's part of 200,000 plus
6 private and what I call semiprivate, your
7 educational type of networks that are all
8 interconnected using the the Internet protocol. So
9 really think of it as a network of networks.

10 We go to the next slide. This is actually a
11 portrayal of the major endpoints on the Internet.
12 It was generated by AT&T labs through a data
13 visualization tool. And AT&T's presence on the
14 Internet is the blue. So you can see we're one of
15 the larger players in the infrastructure that
16 underlies the Internet.

17 Okay. If you go to the next slide.

18 I thought it would be instructional to play a
19 video, the first part of this. It was made in
20 2007. If you are on the WebEx, the audio will play
21 through your computer speakers or your headphones,
22 so make sure they are on.

23 (Video played.)

24 **MS. SPAHR:** If we go to the next slide.

25 So where are we today for when that was made

1 in 2007? If we look at the exhibits that are being
2 generated, we noticed around -- in 2007, it was
3 somewhere around 38, we're now up to 309, which is
4 a 713 percent increase just in the data alone. We
5 look at the number of Internet users, we've gone
6 from one billion in 2007, we've more than doubled
7 it to 2.26. We have gone from YouTube download,
8 you saw there were 100 million in 2007. We're now
9 up to 4 billion. I mean, just staggering numbers.
10 If you look at Facebook, which started at
11 50 million, and now we're up to 800 million. And
12 even in the tweets per day, just phenomenal
13 because, of course, that's a new technology as
14 well. So are there any guesses as to the
15 percentage of increase of wireless data traffic on
16 the AT&T network? Anyone who wants to hazard a
17 guess? It's actually a 20,000 percent increase
18 over the last five years since 2007. So phenomenal
19 amount of data traffic that we see from a variety
20 of different sources.

21 Click to the next slide.

22 This was just recently updated for an
23 international audience, but it just shows you
24 globally where we are with the variety. If you
25 look at the e-mails, look at again blogs, Internet

1 users, phenomenal growth.

2 We go to the next slide.

3 So what are some of the implications? Well,
4 one of these is wireless substitution, something I
5 know you guys are very familiar with. And if we
6 look at the households without land lines. so the
7 percentage of US adults and children living in
8 homes that use cell phones for their primary home
9 phone, this was also in 2010 for Florida, we see
10 that 34 percent under the age of 18, 27 percent age
11 18 and older. So not even a lot of difference in
12 the demographics as far as those who are cutting
13 the cord.

14 This is the trend line over on the right that
15 you see which is the wireless substitution for land
16 lines. And as of 2010, there'll be 30 percent of
17 the United States households have disconnected.
18 It's been averaging about one increase per quarter.
19 So as of June of 2012, we should be at
20 approximately 38 percent of households that have
21 disconnected.

22 If we look at the next chart, this is just the
23 mobile subscribers world-wide. You can see there
24 are 6 billion in 2010. Strategy analysts predicted
25 that we would be at 5.8 billion by 2013. We're

1 already at 6 billion fourth quarter 2011, so we've
2 exceeded that. There are now more wireless devices
3 being used in the United States than there are
4 people, according to CTIA. That happened in
5 October 2011. Mobile devices at that point were
6 327 million, population 315 million. In some
7 countries in Africa, there's a higher percentage of
8 the population that has a cell phone than has a
9 toilet. Pretty phenomenal.

10 If we look at next slide.

11 Here Cisco has been producing a lot of
12 reports. You can get them free on their website
13 regarding different trends. This is one on mobile
14 traffic estimates. And as you can see, the big
15 increase is 64 percent there is video.

16 If we go to next slide.

17 This is one the labs put together. We call it
18 the Internet of things machine to machine or
19 invisible computing. So it's all those other
20 things besides people which might be, you know,
21 pallets and cases, consumer items, home appliances,
22 machinery, vehicles and handhelds, these will far
23 outnumber the number of cell phone users in the
24 future. It's a huge amount of traffic that will be
25 generated by machine to machine.

1 And that's something I even -- when I was at
2 the airport this morning on CNN they talked about a
3 safety pilot and it's for your car and it would
4 actually be able to pass information from cars up
5 ahead to tell you what was happening with traffic
6 very localized to where you are. But also if you
7 got too close to another car, it would actually set
8 an alarm. So -- and that's something that's being
9 trialed right now. So a lot of different things
10 that are heading our way.

11 If we go to the next slide.

12 This is something you're going to be hearing
13 about more in the future. How do you create a
14 value added platform to stimulate economic growth?
15 From an industry perspective, we're always looking
16 about how do you monetize this platform? So think
17 about a platform that enables the sale of Apple
18 devices. Anything come to mind? iTunes. If you
19 think about iTunes, what are you doing? You're
20 actually taking a whole bunch of application
21 developers and then connecting them to a variety of
22 consumers that have your devices and it's what's
23 enabling that phenomenon and that sale of devices.
24 So it's the way to look -- in the future, you're
25 going to see this. Companies are going to be

1 trying to create these two-sided or value added
2 platforms in order to generate economic
3 development. And the Internet acts in the very
4 same way.

5 If we go to the next slide.

6 We have no surprise here; you click again, you
7 see distributed text. If you click again, you see
8 how the Internet distributes content and the
9 industries that it's created there. Again, in
10 voice, which we will spend a little more time on.
11 And then in distributed video.

12 Are there any questions to this point?

13 So let's dive a little deeper into the power
14 of convergence and what's going on here. So we
15 click to the next slide here.

16 There are five major discontinuities that are
17 enabling convergence. If we click again. We have
18 the common protocol, just really think of IP as a
19 common language. Number two is broadband
20 everywhere, number three ubiquitous wireless,
21 number four, multiaccess interactive devices, and
22 number five -- which we're going to spend a little
23 time on -- the delayed and open network IT
24 platforms. And this slide used to say will enable,
25 now it says are enabling. That's how much it's

1 changed.

2 Go to the next slide.

3 Network convergence. This is with AT&T what
4 we did. In the past, we had a different type of
5 network for every different type of application
6 that we had. Today, we use what's called an
7 IP/MPLS, multi protocol label switching technology.
8 And we're able to take any type of content
9 encapsulate it and send it over to our network,
10 take the wrapper back off and then recreate it on
11 the other end. It makes it very efficient for us
12 to run it as one network instead of five separate
13 networks.

14 If you click again, what this also means,
15 though, is that an application like voice just
16 becomes another data application. On your IP
17 network. So what Internet protocol does is enable
18 the application to no longer be dependent on the
19 underlying infrastructure. So -- and this will
20 probably date myself a little bit -- back in the
21 day, IBM, when they used to write their software,
22 they would program it with subroutines that would
23 do a machine call. They would actually go in and
24 have to go into the machine and activate a certain
25 function. And what that meant was the software

1 could only run on that machine. Very nice
2 proprietary system. But they kind of then started
3 to alienate their customers because what happened
4 is if you moved up to a larger mainframe, you had
5 to rewrite all of your applications because again,
6 it was written just for that machine.

7 There was something else that happened, too.
8 AT&T labs came out with something called Unix and
9 it could run -- it was machine independent. And
10 you also had a gentleman who left IBM and who was
11 the inventor of DOS and started Microsoft. That
12 was Mr. Gates. So you had a variety of things
13 happening. And, of course, that -- when that whole
14 platform opened up, you saw what happened to the
15 growth in that area. So IP is doing the same
16 thing. What it is is enabling voice to become
17 another data application.

18 If you click to the next slide.

19 Video as well. But the other thing, if you
20 focus up on the top, you see the voice, e-mail,
21 domain name service, world-wide web. What it also
22 means is that you can integrate all of those now.
23 They're using these standard base protocols. You
24 can now integrate them and create new and neat
25 applications.

1 So we click to the next slide.

2 What you see is this service convergence. So
3 you start out on the left where you have some of
4 the traditional services that start to move to IP,
5 then you start to see them kind of get combined and
6 you might have click-to-dial on your website or
7 instant messaging or chat. You've got video
8 conferencing, then you start to see document
9 collaboration. And then as you keep moving on, you
10 go into more of the grid computing and online
11 gaming and then start to get even up into sensor
12 and ad-hock networks. So this is what's enabled a
13 great growth here is the ability then for all of
14 these different applications to be able to work
15 together and look seamlessly to the consumer as one
16 application.

17 If we go to the next slide.

18 This is the delayering, the fifth
19 discontinuity, and this one's pretty important.
20 What happens here is by opening up this into
21 layers, it's going to allow or does allow actually
22 a variety of different players to enter the market.

23 So if we click to next slide, I have several
24 examples.

25 Okay. And just to give you a little code to

1 the chart here, the color, the color matches the
2 block on the left. So, for example, the red
3 matches the content layer. It shows who owns that
4 layer in a shared or contractual arrangement.
5 Purple indicates sole ownership which means they --
6 I'm sorry, they have sole ownership. White means
7 they use someone else's investment without a
8 contractual arrangement. And this -- I put this
9 together based on a variety of different things I
10 had read. So I can't tell you for sure it's
11 100 percent accurate, but based on what I know,
12 this is how different companies are providing these
13 services.

14 So if we start at the left with AT&T's IPTV,
15 known as U-verse. What we do, if you start at the
16 device layer, we have an arrangement with a set top
17 box manufacture for a specific box that works with
18 our television service. We own the physical layer.
19 We have partners in the logical layer to help us
20 with the addressing and the handoffs, that sort of
21 thing. In the application, we also have some
22 partners. So in the logical layer, some of our
23 partners are like Alcatel (phonetic) and Microsoft.
24 In the application layer, we have partners like
25 Yahoo to help with some of the applications that we

1 provide besides just television on our IPTV. And
2 then we also have to go out in the content layer
3 and go to the content providers and contract with
4 them in order to have something to show on our
5 television service. So that's an example there.

6 If we go to Ooma which is a VoIP provider,
7 what you have there is they also have someone
8 that's manufactured their VoIP box. They are
9 independent on the broadband, so it will run on
10 anyone's cable or DSL service. And they have their
11 own software that they've written for the
12 application layer. They do have to go out to the
13 phone number administration to go get a telephone
14 number. And that's, I guess, you would call their
15 content there. So that's an example here.

16 If you look at Garmin, who does the GPS, they
17 actually, again, have a -- what they're selling is
18 a device. They use frequency, they use satellite,
19 and then they also use FM radio, they use that
20 frequency. And on that frequency, what they're
21 getting is the traffic. So that's why there's a
22 special little receiver on your cord that comes out
23 of your charger in your car, and that's to receive
24 the traffic reports over an FM signal. Then they
25 have their application obviously that they own.

1 And then they have some sort of contractual
2 arrangements with whoever does the mapping for them
3 as well as provides the traffic.

4 If we look at the Amazon Kindle, it will run
5 on a variety of different devices besides just the
6 Kindle itself. But they contract -- they have
7 contractual arrangements with 3G providers around
8 the globe. So they actually pay those providers
9 for the consumer to be able to download the books.
10 So the consumer doesn't see a fee there. And then
11 they, again, own the application layer but they
12 also then go contract out with whoever the book
13 providers are for the content.

14 So I just wanted to show you a couple examples
15 of how this works. You can see there's a variety
16 of different types of market arrangements here.
17 Whether they contract with one another or have some
18 sort of sharing arrangement or they just use the
19 infrastructure, it varies from application to
20 application. If we look at Skype, for example,
21 they're really -- it's just a web application. So
22 it's independent of the device. It really doesn't
23 have any content. It uses anybody's broadband.
24 But the interesting thing is someone just bought
25 Skype, and that was Microsoft. Now if you look at

1 this model, what is Microsoft going to sell? Well,
2 they obviously want to sell their operating system
3 and their software so that they can bundle Skype in
4 as one of the applications, that makes it a little
5 more attractive. So that's -- so you'll see, of
6 course that changing because of that relationship.
7 So, again, I just wanted to share with you that
8 because you delayer this stack, you now allow a lot
9 of entrance, create a lot of jobs, stimulate a lot
10 of different applications because of Internet
11 protocol.

12 And if you click again, this is really part of
13 a bigger vision where you're going to be able to --
14 really from any application, you can have it from
15 any device to any device over any type of network.

16 Any questions here?

17 Okay. I wanted to just go into a few what I
18 call service comparisons. The first one we'll
19 start out on the next slide is VoIP. Voiceover
20 Internet Protocol. We can go to the next slide.

21 Want to look at two, Google voice and Ooma
22 VoIP. So these are two major players in the
23 consumer VoIP space. Google is known as a
24 web-based provider. And Ooma is a device provider
25 that was just rated number one in consumer reports.

1 So, if we click to the next slide, we'll talk
2 a little bit about Google voice first.

3 So, what happens here is that the consumer
4 goes to Google and they get a Google number. Now
5 this is a made-up number. I mean, it's something
6 that Google controls. Doesn't have anything to do
7 with the phone number administration. They get the
8 number for free, and then they give it to all their
9 friends and say call this number. So a caller will
10 call the number, it will go to the Google gateway.
11 It will then, based on how the consumer has set up
12 their profile, it will then call forward to a
13 variety of different devices. So it's basically a
14 fancy call forwarding service. That's how I would
15 really look at it.

16 And based on your profile that you set up
17 through the web, you can have it so that whoever's
18 calling you can call one device, it can call
19 multiple devices, it can call them in some sequence
20 that you want or ring them all simultaneously. So
21 you have a variety of different options. And they
22 have an excellent demo of this service on their
23 website. So if you would want to look at it in a
24 little more detail, they've done a very good job.

25 For Ooma, there's a little bit of difference

1 here. In this case, Ooma has a box that you go and
2 buy. So, I went and bought my box at Costco, and
3 it was \$199. And it gives you unlimited local and
4 long-distance calling. Okay. Now, they actually
5 have to go and get a -- well, you can port your
6 phone number that you already have, if you would
7 like. Or if you want a new phone number, they
8 actually have to go get the bank of phone numbers
9 just like another telephone provider would have to.
10 And then they can assign you a number. So, you can
11 do it that way.

12 You have an option of having a premium
13 service. And the premium service, you can have
14 virtual numbers. So you can have a variety of
15 different numbers that all point to your home
16 number. So if you've got family in other areas of
17 the country, for some reason you'd like them, you
18 know, Grandma to be able to call locally and maybe
19 not make an in-state call, then you can do -- get
20 one that's in her calling area, a phone number in
21 her calling area, and it will point then to your
22 home. And I can show you this after this talk so
23 you can see what it looks like on the web page. So
24 those are called virtual numbers. You pay like
25 about \$10 a month to have this premium service.

1 You can have these virtual numbers. They also have
2 a call forwarding capability. So at any time, you
3 can call forward the numbers to another number if
4 you would like to. And you can set it up so that
5 if the power goes out in your house, then the calls
6 will also forward automatically to, for example,
7 your cell phone if you'd like them to do that. So,
8 that's how Ooma has set it up.

9 **MR. RESNICK:** Doesn't the device need power?

10 **MS. SPAHR:** The device needs power, yes, it
11 does. So if it loses power, then what they'll do
12 is back here in the Ooma gateway, it will detect
13 that there's no power to the box and then it will
14 call forward it automatically based on the profile
15 that you built on a web page to another number.
16 You also have to set up 911 service. You have to
17 tell them, you know, where the physical box is
18 located because you can take this box if you wanted
19 to. You could travel with it. You could actually
20 take it to the beach. We did this one time.
21 Packed our little box up and took it to the beach
22 because we had an important real estate transaction
23 and needed to be able to fax something. Brought
24 our little fax machine and Ooma line, plugged it
25 into the broadband there, and we're able to conduct

1 our business while we were down on vacation.

2 **MR. RESNICK:** Going to say, kind of be
3 careful --

4 **MS. SPAHR:** That was a personal business. Any
5 questions on the VoIP? I want to show you a chart
6 then of where this is heading.

7 **MR. DUDLEY:** Question on that. So you bought
8 the device at Costco for \$199 and that's all they
9 charge you to enable it forever?

10 **MS. SPAHR:** Right. Forever. And then if I
11 only get basic local and long-distance calling, I
12 don't pay a monthly fee. I do have to pay tax once
13 a year. They do collect tax on it once a year
14 based on where you're at.

15 **MR. DUDLEY:** Do you register it to a zip code
16 or to a --

17 **MS. SPAHR:** Yeah. Because for 911 purposes,
18 remember, you have to say where that box is and
19 that's what they'll base the tax on. So I think
20 last year it was a little under \$12 for the whole
21 year.

22 **MS. KITTRICK:** So they actually bill you for
23 the tax?

24 **MS. SPAHR:** You must put in a credit card now.
25 That's a recent development in the last couple of

1 years, probably after we showed it to the federal
2 streamline tax group.

3 **MR. RESNICK:** It has to have Internet access
4 to function?

5 **MS. SPAHR:** Yes, it does.

6 **MR. RESNICK:** So when you're on the beach, you
7 have --

8 **MS. SPAHR:** Broadband, uh-huh.

9 **MR. RESNICK:** -- card or whatever.

10 **MS. SPAHR:** We just have broadband in the
11 place where they -- or wifi. It will work on wifi.

12 Any other questions on the Ooma?

13 Actually I don't think it works on wifi, I
14 take that back. It's Ethernet connection into the
15 back of the cable modem or the DSL modem. You just
16 bring an Ethernet cord.

17 **MR. DUDLEY:** So it doesn't work on a wireless
18 network?

19 **MS. SPAHR:** No. Not yet.

20 Next slide.

21 And we'll look at the trends. Now the left
22 axis is the number of voice lines for circuit
23 switch in a facilities base or active users for web
24 or device-based providers. And I created this
25 graph from data from a purchased IDC report. So if

1 you wanted to see the actual numbers, you actually
2 have to pay for the report. But I wanted you -- it
3 was important enough I thought for you, you know,
4 to see what the trends were even if I couldn't
5 share what the actual numbers are.

6 Because if you look at it, and I don't --
7 looking at some of the notes in your first
8 minute -- the minutes that you had from your first
9 meeting, I noticed that you talked somewhat about
10 the drop in circuit switch lines and land lines
11 which is the orange -- kind of orange-looking line
12 on here and how some of that was being made up by
13 VoIP that's being offered by the cable companies
14 and the telephone companies, so what we call
15 facility based VoIP. And you do see that in this
16 particular chart. What you see is it actually
17 crossing where the facilities base will exceed the
18 number of land lines somewhere between 2014, 2015.
19 You see companies like Ooma being relatively flat
20 in the market. But what you see taking off are the
21 web-based providers. So companies like Skype or
22 Google that are really taking off the chart as far
23 as number of subscribers, active users.

24 And on another chart that I looked at from
25 another one of the paid reports that we had, it was

1 interesting because the circuit switch and the VoIP
2 facility space, they cross like that and then they
3 both start to decline, and some of that is again
4 from wireless substitution. So different analysts
5 have different views on what the predictions are,
6 but it's definitely a picture where land lines are
7 certainly on the decrease and VoIP and wireless
8 substitutions are the ones -- or wireless that are
9 taking over. Certainly something that we had to
10 look at at our company where we were looking, where
11 do we generate new revenue, that's why we looked at
12 television, wireless, and these other places and
13 VoIP because our base line business is in decline.

14 If we look at the next slide.

15 Okay. Video calling. So we have -- if we
16 click again, there's two things we'll look at here,
17 Skype and then AT&T Connect which is really a
18 business version of -- like WebEx. How many of you
19 have used Skype before? Yeah, it's pretty popular,
20 especially if you have someone who's overseas.
21 That tends to be a big application for it.

22 If we click to the next slide, we'll look at
23 Skype in a little more detail. So basically you're
24 going computer to computer. So, you're -- the
25 consumer's paying for a broadband connection.

1 Whoever they're talking to also has some sort of
2 broadband connection on the other end. And then
3 they set up a user name and ID and they can then
4 initiate a call basically computer to computer
5 using their microphones. And then they can do
6 video and also have a phone conversation. And
7 that's how it works.

8 Now they also have something called Skype Out
9 which is where you can actually initiate it from
10 your computer but then have it call a phone. And
11 that's where you're going to pay some couple cents
12 per minute for that type of a service. And the
13 international rates are extremely good if you look
14 at their tables. I think, last time I looked,
15 calls to Europe were four or five cents a minute.
16 So very reasonable and something that's used. It
17 requires obviously a microphone and a web cam or
18 you can use the computer speakers with your PC or
19 your laptop.

20 Any questions on that one?

21 Okay. Next is the connect service. So in
22 this case, this is a business service. So thinking
23 of a teleworker, they would have their broadband at
24 home. The teleworker's company would, in this case
25 is AT&T Connect, they pay AT&T or WebEx, some sort

1 of monthly invoice based on some sort of contracted
2 rates. And there's an option at least with the
3 AT&T Connect that they could do the audio portion
4 separate to have better call quality if they'd
5 like. And then the -- whoever joins, all they need
6 is a broadband connection and then a laptop on the
7 other end. If they want to do video, they need a
8 web cam. If they -- you know, then again, the
9 microphone. So very similar in the technology and
10 how it works.

11 If we look on the next slide, we'll see some
12 of the Skype statistics. So, pretty amazing when
13 you look at the total number of users. I've
14 highlighted a couple that I thought were
15 interesting. The average amount of time that they
16 spend on Skype per month is 100 minutes. Actually
17 the one below it I should have highlighted, too,
18 the total percentage of small businesses that use
19 Skype as a primary communication service is
20 35 percent. Then the total percentage of Skype
21 calls that end up being video to video are 40
22 percent. And the number of monthly paying Skype
23 users is 8.1 million. So pretty significant.

24 If we go to the next slide, this is
25 TeleGeography estimates on Skype-to-Skype calling

1 and it's effect on international calling. So
2 they're attributing that -- they said that
3 international calling would have been following
4 that dashed line except for Skype. Because Skype
5 is that big differential that you see a big drop in
6 the carrier traffic for international calling due
7 to Skype's ability to do video-to-video calling.
8 And then growth rate is pretty phenomenal since
9 Skype added 47 billion minutes of international
10 traffic in 2011 which was more than twice all the
11 telephone companies combined.

12 Any questions on the video calling?

13 Next slide then. We'll look at IP television.

14 Here we have two examples, Hulu and AT&T
15 U-verse. So the top one -- or if you notice the
16 difference, AT&T is not using any public Internet
17 facilities. And that's to maintain a higher
18 quality user experience so we can compete with
19 cable. So Hulu uses the Internet, AT&T U-verse
20 uses Internet protocol, but our own network
21 facilities so we can control the environment.

22 If we go to the next one.

23 Here's Hulu. So consumer has a broadband
24 connection. They can get the basic service of Hulu
25 for free if they're willing to put up with ads. Or

1 they can pay for a premium service called Hulu Plus
2 that was actually announced in 2010. So basically
3 Hulu's gone out and gotten with content providers
4 and advertising providers and put together this
5 service and they offer it over the Internet
6 independent of the broadband provider and it comes
7 right into the home and then can be put right on to
8 the television. Okay. And it's primarily TV shows
9 and movies.

10 Click on the next one.

11 AT&T is -- we're using fiber to the node
12 primarily and then a copper into the home. And
13 they're paying us for a monthly TV. And broadband
14 service and VoIP is optional. And again, we have
15 the same type, you know, contractual arrangements
16 with content providers and advertising providers.

17 So let's look at where Hulu's gone in the
18 last -- okay. In August 2009, Hulu had more
19 viewers than Time Warner cable. They now have, as
20 of October 2011, one million paying subscribers on
21 their Hulu Plus. And they just did -- had an
22 announcement recently to be on Apple TV. They also
23 just announced that they're going to work with the
24 cable companies to develop an authentication system
25 to verify the subscribers have an active account.

1 So -- and you can think about that, where does Hulu
2 get its content. You know, content providers are
3 very concerned about -- and the cable companies as
4 well. And so Hulu has decided they will do some
5 sort of authentication.

6 If you look at NetFlix for comparison -- so
7 Hulu was somewhere in the mid to upper 30 million.
8 You have NetFlix ending the first quarter in 2012
9 with 22.7 million. Here in the US and 3 million
10 internationally. AT&T with our service was at
11 the -- end of the same quarter, it was 4 million.
12 And Verizon with it's FiOS was 4.4 million. So
13 just a comparison on number of viewers to see how
14 popular some of these consumer services are.

15 If you click to the next slide, this is
16 something that I came home one day and I was
17 stunned because my teenaged daughter had set up a
18 NetFlix account and she had done it through her
19 Wii. So, you don't even need a computer anymore.
20 So you literally click on it, it's -- Hulu's also
21 another one of the ones you can click on on their
22 little menu on the Wii and you can -- if you have
23 an account, then you can actually just stream it
24 right through into your television set. And the
25 same thing with PlayStation as well. So several of

1 these game consoles now have the ability to do the
2 streaming video as an add-on feature.

3 If we look at the next one, this is another
4 option of mobile TV via a Slingbox. Anyone heard
5 of this or use this? Yeah. So that's where you
6 actually buy a box. And it operates between your
7 broadband modem and your set top box. So you have
8 to have a subscription to a television provider.
9 But what Slingbox allows you to do is it will then
10 transmit over your broadband connection back and
11 allow you to pick up your television service then
12 on a tablet, on your phone, any type of mobile
13 device. So you're able to watch then your FiOS TV
14 or your U-verse TV or your Time Warner TV, or
15 whatever it is, you're able to watch it remotely
16 while you're traveling and take it with you,
17 basically in your pocket. So, that's just another
18 variation on the Internet television.

19 So if we look at the next slide, we're kind of
20 where things are going here. We're seeing some, a
21 trend that's just starting, for the cutting the TV
22 cord. So, even though it's a 4.5 percent of the TV
23 households that have a broadband connection but no
24 subscription, they have free broadcast TV. So
25 they're not subscribing to any cable or telephone

1 company's television service. They are growing
2 at -- last year they grew at 22.8 percent. And
3 that is expected to continue. So it's kind of
4 interesting. If you look at their characteristics,
5 they stream twice as much as the general population
6 and watch half as much TV. So they're doing a lot
7 of the movies and television shows, those sorts of
8 things that they're watching. But this is a
9 growing trend that I want to just bring to your
10 attention because this is also something that's
11 happening on the television side that we see on the
12 land line side.

13 Are there any questions?

14 Because I do have a couple demos if you wanted
15 to see just a couple things.

16 **MR. RESNICK:** I mean, it's not really related
17 to the taxing issues, but the wireless capacity
18 that you all are going to need to do this type
19 of -- I mean, is that capacity out there now or is
20 that something that still needs to be built or --

21 **MS. SPAHR:** We're building like crazy with our
22 LTE, our long-term evolution. That's what they
23 call 4G, the next generation of wireless that
24 starts to get you up into some significant speeds
25 thinking somewhere not quite at 100 -- close to

1 where FiOS is at. You know, fiber speed. You're
2 talking significant upload, download speeds with
3 that type of capability. So we're building that
4 out. Verizon's building that out. They're
5 building it out around the world. Sprint's looking
6 at how they're going to be building that out. I
7 think they're going to move their WiMax to an LTE
8 strategy.

9 **MR. RESNICK:** Is there an issue if there's too
10 many users of these service in any given area; does
11 the service degrade that?

12 **MS. SPAHR:** Yes. Any time you talk about
13 spectrum, you always have the issue of congestion.
14 And so you always have to look at, you know, your
15 radios -- do I have enough of them and do I have
16 enough towers that are scattered in a certain area?
17 I may have different strategies of offering wifi
18 hot spots so I can offload some of that traffic to
19 help with connection. But I do -- as a wireless
20 provider, you run into zoning issues. So sometimes
21 you can't always put a cell tower where you'd like
22 to.

23 **MR. RESNICK:** We'd put one next to your house,
24 but you don't like that.

25 **MS. SPAHR:** Right. Nobody wants it to be in

1 their back yard, but they want the service and they
2 complain when they don't. So you have those types
3 of issues. So, yes --

4 **MR. RESNICK:** Give me your address and I'll
5 tell them that you're okay with that.

6 **MS. SPAHR:** The other thing you have to look
7 at is the back hall. So it gets it to the tower,
8 but then what do you do with it after that? You --
9 we've been doing a massive upgrade for Ethernet
10 fiber on the back end of the tower to get it back
11 to the central hubs, you know, so then it can be
12 distributed from there because you can have
13 connection at any point along the network.

14 **MR. RESNICK:** The other thing that was totally
15 absent from your presentation and I was kind of
16 surprised is that there's no mention of public
17 safety communication in there at all. So the -- I
18 mean, are people still going to just use their land
19 lines to call when they have a heart attack or fire
20 or something? Or is that going to translate to a
21 wireless device, and how is that going to be hooked
22 up and who's paying for that? Is there going to be
23 a 911 fee on the Internet service to pay for that
24 or how is that going to work?

25 **MS. SPAHR:** I have to tell you I don't deal

1 anywhere in the public safety. Is there --

2 **MR. DUDLEY:** There's been a 911 fee on every
3 wireless phone forever. VoIP is per line service
4 which pays for the line.

5 **MR. RESNICK:** So for --

6 **MR. DUDLEY:** The only thing out there is
7 prepaid and that's --

8 **MR. RESNICK:** What about like the texting?
9 Because that's the big thing. So AT&T charges
10 every consumer an Internet service or 911 fee.

11 **MS. KITTRICK:** Typically you don't have an
12 Internet service phone that doesn't have voice,
13 right?

14 **MR. RESNICK:** Well, no, but you can text. I
15 mean, that's the whole idea. They want to go so
16 that public service -- public safety access points
17 can send text messages.

18 **MS. KITTRICK:** I don't think you have a
19 separate fee for texting and for calling on the
20 same line.

21 **MR. DUDLEY:** I think they have a plan for next
22 gen which includes iny and outy location with
23 texting as well.

24 **MS. KITTRICK:** Just when you pay for the
25 device, not for the way of texting going on per

1 device.

2 **MS. SPAHR:** I will tell you from a
3 technological point of view, things have gotten far
4 better in being able to locate and pinpoint where a
5 phone is. I mean, that was a huge issue even just
6 a few years ago. They could do some sort of
7 triangulation. It's very difficult to even --
8 especially in buildings and things like that, where
9 is it coming from? So, there's been some
10 technological improvements as well.

11 **MR. SUGGS:** Question, this is for the industry
12 or for you. How gray right now is -- like can I
13 ask Kathleen -- just want to separate voice from
14 Internet access -- how gray is that area? Like I
15 guess when we say 3G, 4G that's the phone network
16 voice which we're still taxing under the current
17 federal law. But Internet access itself, correct,
18 is not taxed. But how gray is that area before you
19 can't tell the difference anymore? Does that make
20 sense? Or is everything --

21 **MR. LINDSEY:** Well, I think the examples that
22 we saw are things that you call over-the-top type
23 services. So you're able to have some voice
24 conversations, voice communication purely through
25 your Internet connection. So it's not the

1 traditional -- technologically it's not a
2 traditional land line, wireless-type service. It's
3 not VoIP necessarily. I don't know what you call
4 Skype. I guess that's VoIP.

5 **MS. SPAHR:** Web based is what they called it.

6 **MR. SUGGS:** But how long before we start --
7 before it's a mobile IP device?

8 **MR. LINDSEY:** I think that's kind of -- I
9 don't know. I think that's the --

10 **MS. SPAHR:** Directionally where things are
11 going.

12 **MR. SUGGS:** Am I reading right, like under
13 federal law, you can't tax for Internet access?

14 **MR. LINDSEY:** Right.

15 **MS. KITTRICK:** Right.

16 **MR. SUGGS:** You got a new commercial, go buy
17 your mobile IP device. I mean, are we screwed at
18 the state at all levels of government under our
19 current --

20 **MS. KITTRICK:** We talked a little bit about
21 this. If the company stops monetizing voice and
22 just monetizing Internet, then --

23 **MR. SUGGS:** Voice is just --

24 **MS. KITTRICK:** There is an issue.

25 **MR. SUGGS:** Buy Internet access device and, by

1 the way, you can make a phone call if you want to
2 but I'm just selling you the device, the -- whether
3 it's post-paid, prepaid --

4 **MR. RESNICK:** I don't think there's any -- I
5 guess over-the-top service, but there's no tax on
6 what -- sorry, Marshall. But there's no tax on
7 NetFlix. I'm not sure if there is or not.

8 **MS. KITTRICK:** Well, I think French had said
9 that there was an opinion by the Department of
10 Revenue that said that streaming video should be
11 taxable, but --

12 **MR. SUGGS:** French, is this your last meeting?
13 Come back up here.

14 **MR. STRANBURG:** All of us up here, we need to
15 be sure to speak up. People are having a difficult
16 time hearing questions. When you respond, please
17 try to project out a little bit.

18 **MR. BROWN:** Again, obviously because of
19 confidentiality laws and things like that, the
20 Department can't talk about what specific taxpayers
21 are and aren't doing.

22 **MR. RESNICK:** Just between us.

23 **MR. BROWN:** But like I did say, we do have an
24 advisement out there that talks generally about
25 streaming services and if they would be

1 communication services. That being said, I think
2 maybe the best way to know about any specific
3 service, I don't know if any of you have those
4 types of services or anything, but you may want to
5 look at your bill and see if they're charging you
6 the communication services tax because we can't
7 talk specifically about who's collecting what and
8 that kind of stuff, so --

9 **MR. SUGGS:** Stay here. So am I reading this
10 right, there's no sales tax or anything on Internet
11 access, right?

12 **MR. BROWN:** Digital content is not subject to
13 sales tax because it's not tangible. You can't put
14 your hands on it. And if it's not a communication
15 service, if it's just information service, then it
16 wouldn't be subject to CST.

17 **MR. ROSENZWEIG:** Where's Skype fit into all of
18 that?

19 **MR. BROWN:** Again, can't talk about specific
20 taxpayers, but --

21 **MR. ROSENZWEIG:** Well, company A that does
22 Internet --

23 **MR. BROWN:** I think one of them that is clear
24 with communication services is voice over Internet
25 protocol is taxed, is a communications service.

1 You know, whether or not they specifically fall
2 into the information versus voice over Internet
3 protocol, that's -- I can't really talk about that.

4 **MR. SUGGS:** So VoIP is taxable. Is that
5 because of our specific law, we pulled it out and
6 said even though you're on the Internet, VoIP, we
7 can --

8 **MR. BROWN:** Uh-huh.

9 **MR. RESNICK:** Well, but you're saying there's
10 nothing in federal law that makes Florida's tax on
11 that illegal basically?

12 **MR. BROWN:** On VoIP? No, no, not to my
13 knowledge, no.

14 **MR. RESNICK:** So would federal law preclude
15 taxing an IP based video programming service?

16 **MR. BROWN:** The way that I understand the
17 Federal Tax Freedom Act is that it prohibits states
18 from taxing Internet access. So again, like
19 that -- I think your question is, you know, when --
20 what is content, what is Internet access, and how
21 do those two kind of inner play?

22 **MR. SUGGS:** So hold on, let me -- not taxable,
23 access to the Internet. Once I get to the
24 Internet, depending on what -- we somehow, Florida
25 law is able to discern a service and tax that

1 service or deliver that service over the Internet,
2 even though we're not taxing access to it.

3 **MR. BROWN:** Well, in agreement remember the
4 Florida definition of communication services --
5 transmission, routing, conveyance of data and
6 ways -- those types of things, so -- I mean, but
7 again, that is probably the overall question is how
8 do those -- where does one stop and one begin?

9 **MR. SUGGS:** I mean, this goes back to what
10 we're trying to say earlier -- everything IP based,
11 whether it's TV, voice, so, I don't know.

12 **MR. DUDLEY:** Hey, French, is the list of who's
13 a registered dealer of CST, is that confidential as
14 well?

15 **MR. BROWN:** I don't -- I think that the full
16 list is. But I do believe that the Department can
17 release information on -- they can tell you if a
18 specific person is registered for tax, so --

19 **MR. DUDLEY:** So do we know if Ooma or Google
20 are registered dealers of CST?

21 **MR. BROWN:** I don't know off the top of my
22 head. But also remember that you could have as
23 many businesses and you could have numerous names
24 and structures and different entities registered
25 for things that may not be apparent that everyone

1 know.

2 **MR. RESNICK:** I guess a question more for
3 AT&T, I'm sorry. With respect to the network that
4 you're constructing and need to expand to provide
5 all these services, the wired network -- network,
6 are you paying any rights-of-way fees for that?

7 **MS. SPAHR:** Gary, do you know anything about
8 that?

9 **MR. LINDSEY:** Paying rights-of-way fees for --
10 I'm not sure specifically. I think if we're
11 building it out something in an area that's subject
12 to a franchise fee --

13 **MR. RESNICK:** The issue, I guess, we're going
14 to is that services are going to be -- or could be
15 potentially considered Internet access service and
16 not subject to state or local tax. And under
17 Florida law, we can't charge any fees for use of
18 our rights of way to communication services
19 providers. But you're not a communication services
20 provider if you're using the network for Internet
21 access which is sort of maybe we can charge you use
22 for the rights of way as an Internet access
23 provider.

24 **MS. KITTRICK:** But we do pay property taxes,
25 significant property taxes.

1 **MR. RESNICK:** Well, so do I, but that's
2 neither here or there. I mean, you're using the
3 services just like every other user of municipal or
4 county services for that or school services or
5 whatever.

6 **MS. KITTRICK:** We get to build the fiber that
7 creates the service that people ride on top of.
8 And we pay the property taxes and communication
9 services taxes. It's not us. I mean, we're paying
10 the taxes. It's just --

11 **MR. RESNICK:** Maybe that's something that we
12 need to explore --

13 **MR. DUDLEY:** We're the only one paying the
14 taxes.

15 **MR. BROWN:** Charlie, can I just mention one
16 thing? Grace just corrected me, the whole
17 provision about asking about a specific provider,
18 that's only for sales tax under 213.053, not under
19 Chapter 202, communication services. Sorry, we
20 can't tell you.

21 **MR. DUDLEY:** Okay.

22 **MR. SUGGS:** I guess last -- most of this, all
23 of this stuff backbone still is primarily is
24 anything newer than fiber, like heavy-duty stuff is
25 all fiber? Does wireless -- this is all heavy-duty

1 fiber?

2 **MS. KITTRICK:** Wireless is getting there.

3 **MS. SPAHR:** Wireless is getting there with the
4 LTE.

5 **MR. SUGGS:** The LTE stuff is all wireless and
6 you have, I guess, hubs and then everything in
7 between the hubs is wireless?

8 **MS. KITTRICK:** We use a fiber backbone.

9 **MS. SPAHR:** Fiber backbone. Your transport's
10 fiber, but your access is wireless.

11 **MR. DUDLEY:** That's a data-all fiber
12 agreement. Electric company's fiber. It would be
13 telephone company fiber. It could be a
14 third-party's fiber.

15 **MR. SUGGS:** I imagine a lot of people use --
16 access to the fiber. It depends --

17 **MR. RESNICK:** Well, the companies that are
18 providing the internet based services like Hulu or
19 Skype, they don't own their own networks.

20 **MR. SUGGS:** That goes back to your chart.

21 **MS. SPAHR:** Correct. They do own servers
22 where they have to host all their content. That is
23 so they have some building with a bunch of servers
24 and that sort of stuff. And at redundancy, but --

25 **MR. SUGGS:** Yeah, if I got broadband from

1 Charlie, then I can get Hulu or whatever else?

2 **MS. SPAHR:** Exactly.

3 **MR. RESNICK:** If Hulu wanted to come in and
4 say build its own network and just provide
5 in-service or its network --

6 **MS. SPAHR:** More power to them.

7 **MR. RESNICK:** They can do so?

8 **MS. SPAHR:** Yes, they could.

9 **MR. RESNICK:** I mean, they'd have to get a
10 franchise, they would have to pay for the use of
11 rights of way, all those things that y'all had to
12 do until the law changed here. And you do in every
13 other state.

14 **MS. SPAHR:** Just to keep our network trying to
15 keep it up with everything that's happening on it,
16 we're spending almost \$20 billion a year in
17 investment capital alone. Huge.

18 **MS. KITTRICK:** There's a study that was
19 released like a year ago by the Progress Freedom
20 Foundation -- Progress -- anyway, I can find it,
21 but it talked about the fact that Verizon and AT&T
22 were the biggest capital investment companies in
23 the entire nation in the US for the last period of
24 the five years during the recession. AT&T and
25 Verizon both spent in excess of 16 to \$20 billion

1 over those years -- each year to keep up -- keep
2 investing in the networks to keep the networks
3 growing, you know, to manage the capacity issues
4 that we have with all of this exposition of data.

5 And, you know, from our perspective, I mean, I
6 can tell you what our property taxes are across the
7 nation. Florida's not as bad as some other states,
8 but we are still -- we're competing with companies
9 that offer these services over our networks and,
10 you know, we're the ones that are making the
11 investment and we're getting killed in property
12 taxes across --

13 **MR. SUGGS:** We're cutting you a little bit of
14 a break this year. We supported that.

15 **MS. KITTRICK:** It's insane.

16 **MR. RESNICK:** We can get rid of schools and
17 save a lot. Just don't cut cities or counties,
18 just schools.

19 **MR. SUGGS:** Question. This goes back to -- we
20 established other tax -- new services, I mean,
21 still we're collecting taxes for us, you still
22 offer a product that winds up at a higher price
23 than maybe somebody who's avoiding paying for -- we
24 have not captured in our law like we captured -- so
25 competition-wise, I guess some of these other

1 gray-area services, which --

2 **MS. KITTRICK:** How do we feel about taxing
3 them?

4 **MR. SUGGS:** Yeah. Or suggestions or --

5 **MS. KITTRICK:** Well, I mean, I think, you
6 know, what we haven't talked about around the
7 edges, too, is the nexus issue and can we capture
8 everybody? I mean, I think if we could lower the
9 rate by broadening the base to some of these
10 services, you know, we support that. But I don't
11 know how feasible that is. I just don't know. I
12 don't know the answer to that question --

13 **MR. SUGGS:** Did French leave?

14 **MS. KITTRICK:** -- without knowing if they're
15 remitting now. There's a lot we don't know. So --

16 **MR. BROWN:** You're asking a nexus question? I
17 mean, it's a very real issue just like with sales
18 tax and the whole online retailer issue.

19 **MS. KITTRICK:** Right.

20 **MR. BROWN:** It's the same type of thing. Does
21 first -- physical presence can we subject them to
22 Florida taxes?

23 **MS. KITTRICK:** If their service is in Ohio, do
24 they have a physical presence here? I mean, you
25 know, it's a big question. I mean, I'd love to

1 sell that and lower the tax rate. I mean, I would.

2 **MS. FOX:** But that's assuming that they're not
3 paying taxes and they could very easily be paying
4 taxes.

5 **MS. KITTRICK:** Right. You don't know the
6 answer to that.

7 **MR. SUGGS:** Does the Department proactively
8 look at questionable stuff and whether people
9 should be --

10 **MR. BROWN:** I think Peter can better answer
11 that during audit. But, I mean, I think that is
12 part of your overall mission and goal --

13 **MR. SUGGS:** I'm not talking about these
14 existing guys, I'm talking about these other fringe
15 type companies.

16 **MR. BROWN:** I mean, I think that is one of the
17 missions of the Department is to make sure people
18 are in compliance and go out and try to get ahead
19 of things as much as we can, if possible.

20 **MR. RESNICK:** I would love to see the demo and
21 maybe that will put some -- sort of see how the
22 rubber meets the road. Assuming -- this is all
23 assuming everything works.

24 **MS. SPAHR:** Yeah. So this is what my screen
25 dashboard looks like for Ooma. You can see that --

1 and that's my main number or phone number. And it
2 just says enable call forwarding. And then on a
3 network outage, it would go to actually my
4 husband's cell phone. But I can change that at
5 will. So, if I want, I can -- now I have two
6 numbers here that you can see. You can see there's
7 a 703 number and a 540. That's the virtual number
8 that I actually subscribe to you. And what I can
9 say is I want all numbers and I want to forward
10 them, call forward all, I could have use -- and
11 then I'm going to put in my cell phone right over
12 here. Let's make sure it's on. Going to save that
13 change. So it's been saved. So would someone like
14 to dial one of those numbers?

15 So getting a call from 850-510 -- that just
16 shows you what you can do with your Ooma. Okay.
17 Then another one I'll show you real quickly. This
18 is a sling player. So this is what -- they have a
19 newer version of that that's high definition, but
20 you have to pay a monthly subscription. So this is
21 the free version. Okay. Now it says press okay to
22 watch TV, so I can. Okay. And I can go to my
23 keypad so I have a remote control that's built in
24 and now my television is coming up. If I want to,
25 I can go back to my favorites -- I happen to have

1 bookmarked the history channel, A&E. So I can go
2 to any one of those, change it, and it will pop
3 right to that particular channel. And then if I
4 turn up the volume, you could hear it.

5 **MR. RESNICK:** So that provider that you're on
6 is Slingbox?

7 **MS. SPAHR:** Slingbox, uh-huh.

8 **MR. RESNICK:** They make a deal directly with
9 the content provider to be able to show their
10 content?

11 **MS. SPAHR:** No. It's call forwarding for TV.
12 That's it.

13 **MR. RESNICK:** So they're getting the content
14 from --

15 **MS. SPAHR:** They're just rebroadcasting it
16 over the Internet.

17 **MR. SUGGS:** Whatever service you have at your
18 house --

19 **MS. SPAHR:** Yeah, that's what you get.

20 **MR. RESNICK:** And that's not a copyright
21 infringement?

22 **MS. SPAHR:** No. And I can't tell you why,
23 but --

24 **MS. FOX:** She's already paying for it.

25 **MS. SPAHR:** I'm already paying for it.

1 **MR. RESNICK:** Right. But specifically for
2 your subscription or you might be a violation of --

3 **MR. DUDLEY:** We've done a similar
4 announcement. Like if you're a Comcast Tallahassee
5 customer and you happen to be in Orlando on a trip
6 and you have your iPad, you can get that Bright
7 House provided content because you're a Comcast --
8 so you've already paid a provider for the content
9 and that provider, of course, has a deal where they
10 pay the content providers for that so you're
11 covered your copyright and all your --

12 **MS. SPAHR:** So those are just two quick ones
13 for you.

14 **MS. FOX:** And you're riding on the wifi in
15 this building?

16 **MS. SPAHR:** In this particular place, I was
17 riding on the AT&T 4G network. I could do it over
18 wifi.

19 **MS. FOX:** That's a card or something?

20 **MS. SPAHR:** Yeah, it's got a sim card in it
21 just like you've got on your phone. So you'll see
22 4G. Any other questions?

23 **MR. RESNICK:** Is the -- is the face time
24 application, is that similar to -- I mean, where
25 would you put that or --

1 **MS. SPAHR:** Video to video.

2 **MR. RESNICK:** So similar to --

3 **MS. SPAHR:** I used the proprietary one because
4 it only works on -- it's Apple's.

5 **MR. RESNICK:** It only works on Apple devices?

6 **MS. SPAHR:** On Apple devices, right. But it
7 does use any type of -- you know, it could be wifi
8 or it could be the cellular network. I don't know
9 if you notice that AT&T did say that we are going
10 to charge for that service to run on our data
11 plans. It was going to go against your data
12 minutes.

13 **MR. RESNICK:** How are you going to know if the
14 service is -- I mean, if someone has DSL service in
15 their home, I mean, there's a way to track it, you
16 would track --

17 **MS. SPAHR:** But it's phone to phone or tablet
18 to tablet, so it's only using -- if you're doing it
19 on wifi over a DSL then, no, that --

20 **MR. RESNICK:** You're saying if you're doing it
21 on a cell phone.

22 **MS. SPAHR:** Right.

23 **MR. RESNICK:** It's charging on the minutes,
24 not the --

25 **MS. SPAHR:** Right. Against the data plan.

1 Right.

2 **MR. LINDSEY:** More of an observation than a
3 question. If we go back to slide 26 which is the
4 application service convergence, we had a
5 discussion earlier today that I think this speaks
6 to -- we were talking about everyone, you know,
7 people -- different companies selling one
8 another's, what's traditionally their own service.
9 When you look at this slide, it's actually one that
10 says application service convergence with the
11 circle going around it, that one. That kind of
12 shows the idea of the bundling and the -- so many
13 services can be offered in a package and they're
14 becoming more and more seamless. And so I just
15 wanted to make that point. Another -- this is a
16 question, Skype situation compared to Ooma. I
17 mean, Ooma is VoIP. And I see in minutes -- like
18 you had mentioned, Ooma is apparently billing
19 annually for tax now. Skype situation, that's just
20 strictly one -- you know, it's based on the fact
21 that you're paying your broadband monthly service.
22 That's just from one computer to another.

23 **MS. SPAHR:** That is if you're doing the video
24 to video. You can do something called Skype Out
25 where you can go from a computer to a phone. And

1 in that case, you do pay -- Skype has to collect
2 for that because they're acting as a provider then,
3 a VoIP provider.

4 **MR. LINDSEY:** And to a question we had earlier
5 about who is collecting tax or not, I don't know
6 where this person is located and we don't know -- I
7 don't know if they have servers or whatever. So I
8 think -- we had a conversation in earlier meeting
9 about whether or not people might pay a
10 communication use tax, you know, on the fact that
11 they're consuming some service in the state but the
12 provider is not in the state to be able to collect
13 it. So other than that, you know, instance where
14 somebody is voluntarily paying there may not be any
15 means -- because the nexus issue, there may not be
16 any means to collect tax on that kind of a
17 situation.

18 **MR. STRANBURG:** Any other questions or
19 comments?

20 Joy, I want to thank you for coming here today
21 and giving us this fascinating information on where
22 technology is going and where services are going.
23 We appreciate you coming down and doing that.

24 **MS. SPAHR:** You're welcome.

25 **MR. STRANBURG:** Why don't we go ahead and take

1 about a 15-minute break and then we'll come back
2 and start another presentation on the Department's
3 audit.

4 (Brief recess.)

5 **MR. STRANBURG:** All right. Next on our
6 agenda, we have a presentation on audits. Peter
7 Steffens with the Department's general tax
8 administration program will be here to give us some
9 information on the audit work that -- communication
10 services tax. Peter.

11 **MR. STEFFENS:** Hi. I guess I didn't attend
12 the first meeting of the working group. But in the
13 first meeting of the working group, there was a
14 request for information on what's going on in our
15 audit program in terms of what are the issues and
16 the problems that we're encountering along with
17 what are the results related to the audit. I'd
18 like to put a disclaimer, I think several people
19 put disclaimers out here, just because I have a lot
20 of issues that we have uncovered in audits doesn't
21 mean that I am portraying all of those people who
22 are attempting to be taxpayers as horrible; it's
23 more an issue of it's a very complicated tax to
24 administer and there's a lot of complication
25 between -- as you've seen, between the different

1 kinds of service and what's subject to tax and
2 what's not, so I imagine that it is at fault for
3 people to keep records that would make me happy.

4 Okay. If we go to the next slide.

5 So the first slide is the results of our
6 audits up through the end of last fiscal year which
7 just ended. And what you -- as you can see early
8 on, we only have had a small number of audits
9 naturally in the first year or so of the tax; there
10 wasn't much to audit. We did have people who
11 complained that with certain taxpayers doing things
12 wrong or they were leaving out jurisdictions. And
13 I usually pointed out to those cities and counties
14 that getting their money in the audit wasn't an
15 efficient way to deal with the problem; we
16 typically just dealt directly with that provider.
17 So there was a lot of corrections and adjustments
18 that providers made on their own to their returns,
19 so forth, early in the process. It still happens
20 some today because an audit takes a period of time
21 to get resolved and that's not really the happiest
22 solution if suddenly some city's not getting any
23 money from their large provider.

24 Anyway, so far, we have conducted -- we have
25 closed 1374 audits. That does not include all the

1 audits that are ongoing in progress at this moment.

2 And we've -- expended, and I think some people
3 were interested in this, 121,000 hours. Which the
4 average auditor expends between 1300 to 1400 hours
5 on audit per year. So you can see that we've
6 expended somewhere in the neighborhood of 90 FTEs
7 conducting audits which could have been auditing
8 something else, I guess, is the point. And
9 probably -- based on some research I did, probably
10 almost half of those hours were spent working on
11 situsing issues which we'll get to in a minute.
12 And so far we have collected \$129 million from
13 those audits. And again, that doesn't include any
14 money that's in progress or in protest.

15 Yes, sir.

16 **MR. SUGGS:** Okay. Column collected, I guess
17 from those, the majority of them are situsing; is
18 the more proper term like --

19 **MR. STEFFENS:** No, the money's not necessarily
20 from situsing. The hours, we're trying to figure
21 out where the situsing goes. But the money could
22 have come from many sources; situsing would
23 probably not be the majority of the --

24 **MR. SUGGS:** Is the term collection correct or
25 maybe redistribution?

1 **MR. STEFFENS:** No, this is not the
2 redistribution. This is new money. The
3 redistribution would be a much larger number. A
4 much larger number. We might have a situation
5 where a taxpayer received an assessment maybe for a
6 couple million dollars but the redistribution
7 called for 30 or \$40 million to be redistributed.

8 **MR. SUGGS:** So this, what you've collected, is
9 money that should have been collected the first
10 time?

11 **MR. STEFFENS:** This is new money. New money.
12 Yes, sir.

13 **MR. DUDLEY:** Sort of the confusion. So the
14 129 million is the result of all settlements and
15 all audits from any interpretation issues,
16 uncollected tax, anything out there? That's the
17 129?

18 **MR. STEFFENS:** Today, right.

19 **MR. DUDLEY:** And then of the 121,000 hours,
20 you're saying at least half of that is just in
21 trying to figure out situsing?

22 **MR. STEFFENS:** Yes.

23 **MR. DUDLEY:** Nowhere near 50 percent -- came
24 from situsing?

25 **MR. STEFFENS:** I would say it would be

1 substantially less. It might be, you know,
2 30 million or something or 40 million, but it's
3 certainly not 65 million of the 129. I mean, I
4 didn't actually pull that number out separately.
5 Somebody wanted to know how much time are we
6 spending just working on situsing, so I did run
7 through our records and try to figure that out.

8 **MR. DUDLEY:** Okay. Thanks.

9 **MR. STEFFENS:** Yes, sir.

10 **MR. RESNICK:** Since you compared this to other
11 audits that DOR could be doing, you've been
12 generating about \$1,000 an hour, how does that
13 compare to other audits?

14 **MR. STEFFENS:** Well, in the last three years,
15 we've been averaging around \$208 million in
16 collections, and that would be across --

17 **MR. RESNICK:** That's per year?

18 **MR. STEFFENS:** -- about 500 audits. Yeah, per
19 year. And, you know, so it would be comparable
20 with a lot of sales tax audits, but it would not be
21 comparable with most of our CIT audits. The
22 majority of the money probably is true. And a lot
23 of times in tax auditing, the majority of the money
24 probably came from a small number of the taxpayers.
25 A lot of those taxpayers would have been relatively

1 small recoveries because they may have been
2 somebody like a hotel who wasn't taxing
3 long-distance service or something or -- or one of
4 these office places that charges to fax. So some
5 of them are very small and they're just add-ons to
6 the sales tax audits that somebody's conducting.

7 **MR. RESNICK:** These amounts, you audit for the
8 state as well as the local --

9 **MR. STEFFENS:** Yes, absolutely. That amount
10 includes state, gross receipts, and local tax. We
11 consider ourselves to be auditors on behalf of the
12 local governments. And we do try to make every
13 effort we can to represent your interests. And to
14 that end, we desperately try to get situsing
15 correct.

16 **MR. RESNICK:** Representing Florida as well,
17 obviously, so you're representing all of our
18 interests?

19 **MR. STEFFENS:** Yes.

20 **MR. RESNICK:** Do you know how it breaks down?
21 Like, for example, the 31 million in 2011, any
22 rough ideas as to how much --

23 **MR. STEFFENS:** The average CST rate's
24 somewhere between 14 and 15 percent, and 9.17 of it
25 is a combination of the state and gross receipts

1 and the balance about 6 percent is the local, so
2 that would be probably roughly 40 percent. So
3 about 40 percent of it would be local money.

4 **MR. RESNICK:** Do you contract out auditors or
5 is it all in house?

6 **MR. STEFFENS:** No, it's all in-house.

7 **MR. RESNICK:** Is that per statute or is that
8 just a local practice?

9 **MR. STEFFENS:** I don't think we have any
10 funding for contracted auditors anymore. We do
11 have certified audit program which is where the
12 taxpayer hires a CPA firm to conduct an audit. It
13 still has to be done to our specifications, and
14 they have to train for us. We don't have any of
15 those for CST; we have a lot of those for sales
16 tax, but --

17 **MR. RESNICK:** The cost of the audits are born
18 by DOR?

19 **MR. STEFFENS:** Yeah. We're pretty
20 inexpensive.

21 **MR. RESNICK:** I mean, it's never passed on to
22 anything that's audited?

23 **MR. STEFFENS:** No.

24 **MR. RESNICK:** Is that by statute?

25 **MR. STEFFENS:** I don't think there's any

1 provision in the statute. We did have a provision
2 in the statute, and I believe it's still there,
3 that we could require somebody to pay our expenses
4 to go audit them if they've located outside the
5 State of Florida, but years ago we determined that
6 it was far less expensive for us to actually locate
7 people in offices across the country than to travel
8 constantly from Florida --

9 **MR. RESNICK:** No, I guess prior to CST, you
10 know, cities and counties used to audit all the
11 time. And our contract's always provided that if
12 audit disclosed a discrepancy over a certain
13 percentage, 2 percent, 3 percent, whatever, that
14 the auditee had to pay the cost of the audit and
15 they did. So you don't have any ability to
16 charge --

17 **MR. STEFFENS:** We do not charge. I don't know
18 of any ability to charge at this time.

19 **MR. STRANBURG:** Just to clarify one or two
20 things. I think Peter mentioned the certified
21 auditor and I think that, by statute, is explicitly
22 only for sales tax. And then secondly, there's
23 also prohibition by statute that we are not to
24 compensate our employees, and arguably that applies
25 to other, based upon any type of audit recovery,

1 audit assessments, things of that nature --
2 value -- so I think it's pretty clear in Florida
3 law that there is no basis, as you mentioned --
4 contingency audits --

5 **MR. RESNICK:** I didn't mention contingency
6 audit, I just asked if we can contract out for --

7 **MR. STRANBURG:** No, contracting out, no. As
8 Peter said, there was a program a number of years
9 ago where we could do that. The legislature
10 defunded that program and instead went to the
11 certified audit program that was mentioned.

12 **MR. RESNICK:** Okay. Thanks.

13 **MR. DUDLEY:** A couple other questions. The
14 129 million that Gary just questioned, that would
15 be monies owed, penalties, interest, everything, or
16 just principal --

17 **MR. STEFFENS:** I think I pulled tax out by
18 itself. I believe so. We don't collect a lot of
19 penalty actually.

20 **MR. DUDLEY:** Right. And then maybe for later,
21 Marshall, I just was curious as to how the
22 129 million compared to total local CST collections
23 to date so we can see a percentage of --

24 **MR. STEFFENS:** That's pretty small. The
25 collections are over 2 billion a year.

1 **MR. DUDLEY:** A year for --

2 **MR. STEFFENS:** For state and local.

3 **MR. DUDLEY:** So you're talking well over
4 20 billion and from that, 129 million --

5 **MR. STEFFENS:** We only have so much of an
6 audit presence.

7 **MR. DUDLEY:** No, no. I'm just trying to --
8 okay.

9 **MR. STEFFENS:** And it doesn't count those that
10 are currently in protest.

11 **MR. DUDLEY:** Right.

12 **MR. STEFFENS:** Those are only amounts that
13 have been collected, case is closed, and it's been
14 collected.

15 **MR. DUDLEY:** Got it.

16 **MR. STEFFENS:** Let's go to the next slide,
17 please.

18 So some of the major issues that we have been
19 faced with in conducting these audits are issues
20 related to situsing or resitusing, surcharges and
21 fees are a difficult issue in a lot of audits,
22 improperly exempted sales comes up as an issue,
23 unsupported bad debts and credits come up as a
24 problem, filing and accounting period, billing
25 cycles, accounting periods, et cetera, contribute

1 to problems with administering this tax. And then
2 there's some other issues that I'll mention as we
3 go forward.

4 The next two slides, I think, are both about
5 situsing. Situsing is a particularly difficult
6 problem because, you know, the goal in theory for
7 this tax -- it's kind of a strange tax from the
8 standpoint of everywhere there's a customer, the
9 business has a business location. So if you have
10 300,000 phone customers or 300,000 cable customers
11 getting your service, you have 300,000 business
12 locations. And you're required to tax at the rate
13 for that location, to keep track of that separately
14 from everything else. Okay. Which I understand is
15 very hard -- not you in the satellite, I
16 understand, but everybody else.

17 **MR. SMITH:** But my question is this is if you
18 went to a uniform local rate on the CST, would the
19 situsing activity diminish greatly?

20 **MR. STEFFENS:** It would be -- if we had a
21 formula? I mean, how are we going to distribute
22 it? We're using some kind of formula, I guess, if
23 there's a --

24 **MR. SMITH:** You distribute my tax somehow and
25 I collect a uniform rate.

1 **MR. STEFFENS:** Well, we actually create a
2 formula from all the other taxes to get your -- to
3 distribute yours.

4 **MR. SMITH:** So there's a method already in
5 place --

6 **MR. STEFFENS:** No, that method would disappear
7 if we didn't gather that information.

8 **MR. SMITH:** That --

9 **MR. STEFFENS:** If there was a formula which
10 I'm not --

11 **MR. SMITH:** If there was a formula --

12 **MR. STEFFENS:** Then this would be a relatively
13 simple issue. But, you know, that -- I mean,
14 that's just a fact. Just an answer to the
15 question.

16 **MR. SMITH:** Okay.

17 **MR. STEFFENS:** So anyway, in situsing, we have
18 a number of issues. Number one, most people do not
19 maintain sufficient records to determine how they
20 situs transactions historically. Typically, and
21 this will come up a couple times -- there's some
22 overlap in some of my presentation because the
23 issues hit different places. But typically people
24 have a database. We have at Revenue, we have a
25 database, we call it master data and it contains

1 everybody. Okay. And then how you send somebody
2 returns and information is you have to tie the two
3 together.

4 Well, the same thing happens with you guys.
5 You have to take your customer database and tie it
6 together. Well, the problem is that nobody takes
7 and stores their customer database. If somebody
8 drops off, they drop them. And if a new person
9 comes in, they add them. And if somebody moves to
10 another address, they add that. And if their
11 service changes -- and it all gets written over.
12 So that at any point in time, all you can get is
13 what it looks like today. And you're trying to use
14 that information to decide how they should have
15 filed their returns three years ago. And often it
16 took so long to actually get that information,
17 you're trying to determine how they should have
18 done it four or five years ago or whatever because
19 it took a long time to get that information.

20 So that's a big problem is that the historical
21 records really aren't maintained, the system wasn't
22 designed to maintain them and had no business
23 purpose. Its only purpose is to comply with
24 Florida tax. I mean, basically. And I've heard
25 that from a number of taxpayers that say, well, we

1 didn't design our system that way because it -- you
2 know, it -- we designed it long before you came
3 along.

4 And then access to complete billings. Well,
5 we have that whole situation of if -- I can have
6 your address database, but if I can't get bills and
7 information to go with it, again, it's very hard to
8 resitus because I actually need to know what you're
9 charging the customer. Because if you charged them
10 the wrong amount of tax, I need to know where it
11 goes. And even if you charged them the right
12 amount of tax, if it's in the wrong place, I need
13 to know what money to move from one place to
14 another. So that's a real problem in the audits is
15 trying to get bills to go with those customers.

16 You have the whole issue of can I get a
17 complete billing cycle, okay. And if somebody
18 leaves out a billing cycle -- I know Sharon can
19 tell you that she called and told me one time that
20 it looked like one of the audits was going to take
21 a lot of money out of Tampa and it turned out that
22 the taxpayer had not actually given us their entire
23 billing cycle, they left off a week of the billing
24 cycle and the auditor was new and young and did the
25 work and originally was proposing to use what they

1 found, which would have actually said, okay, all
2 these customers don't exist, so they're not
3 entitled -- that jurisdiction is not entitled to
4 any money.

5 So by not getting every billing cycle -- and
6 then there are those of you out there that don't
7 bill everybody every month. Maybe the customer
8 doesn't have a very big bill, so maybe you only
9 bill them once a quarter. Well, if you only bill
10 them once a quarter, then you need three months
11 worth of records just to have one billing cycle for
12 every customer to appear. And if you don't have
13 every customer in there, you can't really use that
14 information to try to figure out how to resitus
15 because anybody who didn't appear, wherever they
16 were, won't get any money. You know, because
17 basically we're piggy backing on the certification
18 process which means we will take your information
19 and we'll run it through that system that we use to
20 certify addresses and so forth to try to determine
21 which ones have been sitused correctly and which
22 ones have not. And if somebody doesn't appear in
23 it, then whatever money you had allocated to some
24 jurisdiction because of that person, there's no
25 address associated with it, you know, related to

1 the return, that money will just end up being
2 sitused to the other places. So that obviously is
3 a problem that we had to deal with and change our
4 approach because that didn't work.

5 Let's see, customer data not readily
6 associated with billing system, I kind of already
7 mentioned that. But a lot of times there's no walk
8 over between the two. The billing system is about
9 billing addresses. And the customer data is about
10 service address. And I found that a lot of people
11 don't take enough of that service address
12 information over to their billing system. So when
13 I'm looking at their billing system, I really can't
14 tie out to the actual location of the customer so
15 that causes issues with situsing because then
16 you're really situsing to the billing address and
17 not the service address which, again, of course, is
18 not correct.

19 Okay. Let's see, multiple billing systems and
20 third-party billers. Well, a lot of people have
21 four or five people billing for them. And each one
22 of them has a different system which just
23 complicates the audit. And they'll have different
24 problems in the different systems, so it's -- you
25 know, each one has to essentially be audited

1 separately and then put back together which just --
2 that's where the hours really build up. And there
3 may not be any revenue because they may have
4 collected close to the right amount of money for
5 everybody, it's just in the wrong place. And so
6 that's where the hours really start building.

7 And then you have a single billing system but
8 multiple entities. And there's a lot of people do
9 this. They build one address database. They've
10 got nine subsidiaries and they're all using the
11 same address database and they commingled all the
12 records and they can't even tell you which ones go
13 with which company. And it's a Ouigi board theory
14 of how they decided what to put on which return. I
15 mean, it's -- that's probably not quite true, but a
16 lot of people have difficulty trying to figure out
17 what belongs on which return. And they probably
18 don't have trouble doing it with live data on the
19 day they filed their return, but if you come back
20 six months later and say recreate for me, you know,
21 January's return from this year, they really can't
22 do it because it was a snapshot in time of that
23 live data. And so consequently a lot of times we
24 end up just auditing all the companies together and
25 then trying to allocate it back ourselves which, of

1 course, is again, not really correct and adds a lot
2 of time to the effort.

3 And we have to be careful when we're having to
4 make estimates and samples related to these things.
5 Because, you know, if you're actually going to
6 resitus, you're not assessing the taxpayer, you're
7 assessing the local government. And really, you
8 know, we don't want to assess the local government
9 for problems that came up in how someone else
10 maintained their records and situs because it's
11 kind of beyond their control.

12 Matching the accounts records to the returns
13 filed, almost nobody can go back and take their
14 accounting records for a month and show us how they
15 made their return. They could probably do it the
16 day that they did it, but the problem is they take
17 credits and bad debts and some other information
18 from other places and combine that in with the
19 return. And again, it's one of those snapshots in
20 a moment in time and trying to recreate that is
21 very difficult. And so consequently, we're forever
22 looking at a return that doesn't look like their
23 records. We will quite often audit a month of
24 records and maybe it said that \$10,000 went to the
25 City of Tallahassee in the records, but on the

1 return, they reported only eight or 12. And trying
2 to figure out why it wasn't ten, well, almost --
3 and I'm not talking about situsing, I'm talking
4 about where the records say they were.

5 You know, after situsing, we might say the
6 number was something else -- or after we looked at
7 the addresses, but just where the records say -- we
8 can almost never tie it to a return. Out of all
9 the audits, very few people can actually tie it to
10 their return. And again, I understand why, it's a
11 very complicated process and there's a lot of
12 credits and bad debts and other adjustments that
13 are going on constantly and trying to figure out
14 exactly where in time they all fit -- hit that one
15 return.

16 And then you combine that with, let's see,
17 ability to isolate exempt customers. This is a
18 separate issue, but let me just cover it right now
19 because the next page will have some other things
20 that relate back to this. But a lot of times
21 people will pass us a database they can't pull out
22 the customers they didn't tax. In other words,
23 maybe they had customers that were exempt from tax
24 for one reason or another and they can't -- they
25 don't have a way to exclude them from that address

1 database. So we can't really use that address
2 database for situsing because that would be taking
3 the money that came from all the taxable people and
4 distributing it based on a combination of the
5 exempt and the taxable people. And so that really,
6 you know, can't be done either. If we can't
7 isolate the exempt customers from the database, the
8 database really can't be used for situsing, at
9 least for our purposes, because, you know, we would
10 be doing it incorrectly.

11 Can we go to the next page?

12 A lot of times we'll have situations, and it's
13 been coming up quite a bit, related to prepaid.
14 You know, the statute has an exemption in CST for
15 prepaid calling arrangements for voice service only
16 based in declining units, such as minutes. The
17 vast majority of prepaid service includes text and
18 other services and therefore does not qualify for
19 that exemption. And as a result of that, as we're
20 going through audits and finding people who provide
21 this type of prepaid service, we are taxing them.
22 They are subject to CST under the law because the
23 law has a very specific exemption from CST and it's
24 voice only.

25 And so we have a situation of we have a

1 customer who came into a location, bought a prepaid
2 cell phone, whatever, and they have -- we have no
3 idea where they're using it, no service address, no
4 nothing. So at the moment, those people who are
5 taxing it are situsing it at their sales location
6 and essentially at the moment, that's all that we
7 could do which is, of course, not correct, but we
8 have no idea. Now maybe when they re-up service,
9 we can do something different. But when they come
10 in and they acquire or they go to these kiosks and
11 they recharge it, the only thing we know about that
12 person is the phone was there at that moment when
13 the money was spent. Okay. So that's a big
14 situsing problem. That's a big situsing problem.

15 A lot of the databases have bad addresses or
16 incomplete addresses. Some people's database are
17 so large they truncate and kind of use their own
18 abbreviation system. We use a postal soft thing to
19 try to standardize the addresses and will sometimes
20 get thousands that even that can't work with. So
21 that creates a lot of work for the taxpayer and us
22 because the two of us together are trying to figure
23 out those addresses. And again, if we ultimately
24 can't fix most of them and there's a big
25 percentage, 5, 6, 7 percent, which doesn't sound

1 big, but -- that you can't situs, then you really
2 can't resitus or use that data to draw conclusions
3 about situsing because maybe all the bad addresses
4 were in one jurisdiction. Maybe there was
5 something wrong with one jurisdiction and if we
6 tried to use that database that was missing those
7 addresses, we'd take all the money away from that
8 jurisdiction because it would look to us like they
9 never got any service. So we really can't do that
10 either. That's a problem.

11 A lot of times their database doesn't have a
12 useable way to identify or some type of a key that
13 we can use to be able to crosswalk what they use
14 for situsing to the other. Sometimes people,
15 because they can't talk between their actual
16 customer database that contains the service address
17 and again that billing system, they just don't have
18 a way to actually tell us what jurisdiction they
19 used. They -- all they know is that -- some people
20 actually all they know particularly when they use
21 third party billing is I owe this much tax to these
22 jurisdictions, I don't really know why because I
23 didn't actually get back the detail. And again,
24 they didn't need the detail for purposes of billing
25 but we need it for purposes of auditing.

1 **MR. ROSENZWEIG:** Can I ask you to back up to
2 one thing you said? I'm trying to reconcile what
3 you just said about the CST on the prepaid versus
4 what the gentleman from Wal-Mart was saying this
5 morning that, don't make me a utility provider.

6 **MR. STEFFENS:** Yeah, but he is.

7 **MR. ROSENZWEIG:** That's what I'm trying to
8 reconcile.

9 **MR. MILLER:** No, he's not.

10 **MR. STEFFENS:** He's selling a product that's
11 subject to the tax.

12 **MR. ROSENZWEIG:** But he's claiming he's not.

13 **MR. STEFFENS:** I understand that.

14 **MR. ROSENZWEIG:** He just said this morning
15 that he's not collecting --

16 **MR. STEFFENS:** Yeah, I know. I heard that.

17 **MR. ROSENZWEIG:** I heard it, too. So I'm
18 trying to reconcile was DOR does about the fact
19 that Wal-Mart just said they're not collecting CST.

20 **MR. STEFFENS:** I'm not here trying to gather
21 audit leads.

22 **MR. ROSENZWEIG:** I am. It's money out of my
23 pocket from the county's perspective.

24 **MR. STEFFENS:** I'm just telling you that we
25 have a tip out there that was sent out to all the

1 taxpayers that we have -- we've looked at the
2 statute and the statute says prepaid calling
3 arrangement that are exempt from communication
4 services tax are voice only. And they must follow
5 a declining minute or declining unit for how they
6 are measured. And that's the only thing the
7 statute exempts from CST. Everything else is
8 taxable.

9 **MR. ROSENZWEIG:** So let me ask DOR then,
10 Marshall, I mean, Wal-Mart just said this morning
11 on the phone that he's not collecting CST. And I'm
12 hearing -- on prepaid services at the store -- and
13 I'm hearing DOR saying no, that's not right, there
14 are many circumstances which they should be. So,
15 what's DOR -- how does DOR address that? That's a
16 lot of money I'm assuming. I assume my friends at
17 the other end of the table would like -- the whole
18 competitive disadvantage discussion that we're
19 supposed to be looking, I mean, this seems to be
20 some issue there.

21 **MR. STRANBURG:** I have to be very careful what
22 I talk about so I'm not talking about confidential
23 taxpayer information. But I think as you're
24 hearing from Peter's presentation there are a
25 number of issues we look at in auditing service

1 providers, a number of issues we take into account
2 in auditing retailers. So, yes, we are aware of
3 this issue. As Peter indicates, we put out a tax
4 information publication earlier this year setting
5 forth what we believe was the interpretation of the
6 law. And so, yes, we're aware of these issues.
7 We're aware of what the definition is. And yes, we
8 do look for these types of issues when we audit.

9 **MR. ROSENZWEIG:** Okay. Just trying to
10 reconcile what the guy told me. He blatantly told
11 you he's not collecting it.

12 **MR. STEFFENS:** Okay.

13 **MR. STRANBURG:** We heard the same thing, too.
14 But again, I cannot get into say, well, yeah, we're
15 auditing Wal-Mart or we're not auditing Wal-Mart.
16 We're assessing Wal-Mart, we're not assessing
17 Wal-mart. We're collecting from Wal-Mart, we're
18 not collecting from Wal-Mart. I can't get into
19 that level of discussion with you, but you're
20 hearing we're out looking at these issues. We're
21 out auditing. You can see the numbers of hours
22 that we spend, so I think you can draw your own
23 conclusion.

24 **MR. ROSENZWEIG:** Okay.

25 **MR. RESNICK:** Peter, when you say the

1 voice-only prepaid --

2 **MR. STEFFENS:** That's what the statute says.

3 **MR. RESNICK:** -- is exempt. So I mean, from
4 the administrative standpoint, is that a lot? Are
5 there a lot of transactions that are just voice
6 only --

7 **MR. STEFFENS:** No. I'm sorry.

8 **MS. KITTRICK:** I'm not really comfortable
9 talking about this. I mean, with an auditor. I'm
10 not going to go there.

11 **MR. STEFFENS:** It's kind of like this -- when
12 that law passed, that was a common practice.
13 People bought calling cards, et cetera, for voice
14 only. Life has changed. You know, you can't --

15 **MR. RESNICK:** On the return, would it identify
16 the service and the revenue or something and then
17 say exempt? I mean, how --

18 **MR. STEFFENS:** No.

19 **MR. RESNICK:** -- do you know that they've --

20 **MR. STEFFENS:** The return only requires them
21 to report the tax they collected.

22 **MR. RESNICK:** Say that again.

23 **MR. STEFFENS:** The return only requires them
24 to report the tax they collected and the taxable
25 sale associated with that tax.

1 **MR. RESNICK:** So how do you know -- I guess
2 what I'm -- how do you know as the auditor when --
3 or as DOR, if somebody didn't file a return because
4 they think the service is exempt other than --

5 **MR. STEFFENS:** We audit.

6 **MR. RESNICK:** Just the audit. Okay.

7 **MR. STEFFENS:** We watch TV commercial, we read
8 the newspaper, we see ads in brochures. I mean, we
9 have employees who come in and say I just bought
10 this, shouldn't it have been taxed? I mean,
11 that's -- but we audit.

12 **MR. SUGGS:** The root of the problem is it's
13 not getting reported, in this case, what we're
14 talking about, taxable sales are not being
15 reported?

16 **MS. KITTRICK:** I mean, I just.

17 **MR. STEFFENS:** I don't think they agree that
18 it's taxable, but I'm just telling you the
19 interpretation of the statute, the word voice is in
20 the middle of the exemption. It says it has to be
21 voice only.

22 **MR. RESNICK:** I'm not questioning your
23 interpretation.

24 **MS. KITTRICK:** There's really no sourcing
25 language in the statute for how do you source this.

1 **MR. STEFFENS:** I understand that there is
2 no -- that's what I said, there is no easy way to
3 source it. That's -- we're talking about situsing
4 issues at the moment. Situsing is very hard
5 because we have no idea where it was used.

6 **MS. KITTRICK:** Right. And it's not billed.

7 **MR. STEFFENS:** If we were to conduct an audit,
8 we would most likely situs it where it was sold.

9 **MS. KITTRICK:** But it -- I mean, I think the
10 problem is it's not billed to the customer.

11 **MR. RESNICK:** Isn't that where the customer
12 paid for it, though?

13 **MR. STEFFENS:** Yeah, but that's not
14 necessarily where the customer used it.

15 **MR. RESNICK:** I thought the statues is where
16 the customer pays for it.

17 **MR. STEFFENS:** It's where the service is
18 provided.

19 **MS. KITTRICK:** It's the --

20 **MR. RESNICK:** But it's the billing --

21 **MS. KITTRICK:** (Inaudible comment.)

22 (Speakers speaking over one another.)

23 **MR. STEFFENS:** No, it's the service address.
24 Principle place of use. Principle place of use is
25 where it's supposed to be taxed according to the

1 statute which is very complicated for both the
2 taxpayer and the Department to determine.

3 **MR. MILLER:** Could I clarify one thing?
4 Wal-Mart and all your retailers collecting sales
5 tax on every one of those transactions, we are
6 collecting sales tax on every one of those
7 transactions. So we are not -- again, going back
8 to Wal-Mart's point, we are not dealers in
9 communications. We're not providers of the
10 communication service. We are a retailer. We
11 collect the sales tax that is due on the -- whether
12 or not you determine that's not a prepaid service
13 or not, if it's exempt, we're still collecting
14 sales tax on it. It comes out of our store, tax is
15 collected because we do not file those returns
16 because we're not a registered dealer. We are a
17 registered sales tax dealer, not communications
18 provider.

19 **MR. RESNICK:** Going back to your point about
20 the situsing, I didn't really realize it's under
21 the statute which is helpful. But if you're a
22 multi-jurisdictional business, you know, large law
23 firm with 30 offices throughout the state and
24 you've got communication services throughout your
25 enterprise but you get one bill from your provider

1 that goes to one city --

2 **MR. STEFFENS:** The phone company --

3 **MR. RESNICK:** -- the situsing is where --

4 **MR. STEFFENS:** -- going crazy trying to figure
5 out which lines were assigned to which location.
6 And they'll attempt to situs it in all those
7 different places, at least most of the ones I've
8 looked at will. Which adds to the complexity of
9 the bill because you've got numbers and so forth
10 and -- a lot of time the billing address is in
11 Timbuktu. You know, it could be at an out-of-state
12 location. But what they're doing is they're
13 attempting to situs all the places they're
14 providing service because that's what the statute
15 provides. And --

16 **MR. RESNICK:** And the one bill that's sent out
17 to that provider, would it break that down? Would
18 it -- theoretically, would it say --

19 **MR. STEFFENS:** Yeah, it would break it down,
20 but you and I would have -- would struggle to
21 interpret it because there would probably be one
22 giant --

23 **MR. RESNICK:** (Inaudible comment.)

24 **MR. STEFFENS:** There might be one number for
25 tax, but they would have probably broken out some

1 of the local by components. It would be difficult.
2 Different companies do it differently. Some people
3 tax each section of the bill separate and then roll
4 it together. Some --

5 **MR. RESNICK:** DOR doesn't have rules on that?

6 **MR. STEFFENS:** No, you just have records to
7 support what you did which gets us back to that
8 same issue of no historical records.

9 All right. Let's see. So just moving down
10 this list. No customer service address, this
11 happens for pagers, this happens for the prepaid.
12 That doesn't qualify for the exemption in the CST
13 law. It happens a lot of times when you're using a
14 third-party biller because the actual proprietary
15 company that's providing the service doesn't
16 actually maintain the location they use. They pass
17 it on to the third-party biller who's responsible
18 for it.

19 When you're dealing with third-party billers,
20 we have the whole issue of, you know, you audit a
21 phone company or a cable company or somebody who's
22 using a third-party biller and they'll say, well, I
23 don't actually have the information about the
24 actual billing, it was done by the third-party
25 billing company. And then, you know, so really --

1 technically we can't go after the third-party
2 billing company for it because that would be a
3 breach of confidentiality. So then we have to get
4 the taxpayer to go -- the provider to go ask for
5 the information. And usually what they get back
6 is, well, we can't really tell you the breakdown
7 either but we'll work it out somehow.

8 A lot of times we can't really ever get
9 information that we would be comfortable taking any
10 money away from a jurisdiction. It's insufficient
11 information in order to be able to actually move
12 money from one place to another because it's not
13 supported by sufficient documentation in order to
14 be -- for me to be able to say to one, you owe a
15 million dollars because you were overpaid.

16 Sometimes we actually have the documentation, but
17 that's -- that would be less than half the time.

18 All right. Let see, jurisdictions excluded
19 from returns. For some reason, some people just
20 decide to not report in some jurisdictions even
21 though their records say they have people in those
22 jurisdictions. I really can't tell you why. I
23 don't know what it was. I've had people tell me,
24 well, we've pulled the file wrong, you know, other
25 things have happened. I've had people go back and

1 repull the file and then put money back in those
2 jurisdictions. So I'm not really sure how that was
3 possible. But when those jurisdictions are
4 excluded from the return, they get no money. Then
5 we try to give them money. But then we have the
6 problem of who are we going to get the money from
7 because we can't -- we don't have sufficient
8 information to say we need to take it from somebody
9 else. Pretty much everybody -- this is a positive
10 thing I'm going to say here -- remits what they
11 collect. Okay. Pretty much they remit what they
12 collect. There's not a lot of tax collected not
13 remitted out there. People are remitting what they
14 collect. So that means that if they left some
15 jurisdiction off, they gave the money to somebody
16 else. And I don't know who to take it back from
17 because I don't have sufficient details to figure
18 out where to take it back from so that this other
19 jurisdiction can get some money. So that's kind of
20 a problem. You know, it would almost been easier
21 if they hadn't remitted it, but, of course, that
22 would be a crime so we don't want them to do that.
23 But if you're the jurisdiction who didn't get any
24 money, as far as you're concerned you didn't remit
25 any, right? Okay.

1 Let's see, default jurisdiction assignment.
2 This is a problem that can be quite annoying. It
3 was real annoying for one of the cities because the
4 city we're in -- we're not actually in the city
5 limits probably, but this City of Tallahassee, a
6 number of companies thought, well, if I don't know
7 where to situs it, I should put it in the capital.
8 And so they would just situs all their new
9 customers to the City of Tallahassee for two or
10 three months until they figured out where the
11 person really was. But they didn't go back and
12 amend their returns and fix this, so when we
13 conducted an audit, we had all this money that
14 really didn't belong to the City of Tallahassee,
15 reported to the City of Tallahassee that needed to
16 be resitused because it never belonged there, it
17 was just a mistake. Just a mistake. You don't
18 have to call anybody and tell them because trust
19 me, they know.

20 **MR. DUDLEY:** The city should have shared that
21 with Leon County.

22 **MR. ROSENZWEIG:** I'm with you.

23 **MR. STEFFENS:** It was not -- it's the City of
24 Tampa, Miami, it was money from all over the state.
25 They just got to the end of the month. If they

1 didn't know where to put it, they thought, well,
2 let's put it in the capital.

3 **MR. RESNICK:** It's not -- never mind.

4 **MR. STEFFENS:** There's no generic placeholder
5 that they could report it to while they figured out
6 where it belonged. Maybe they -- it was a new
7 customer and they hadn't set the system up
8 sufficient that it got into the system so it didn't
9 pull it for the return. And that was just another
10 situsing problem because -- and people have that to
11 a lesser or greater degree. Some people will
12 arbitrarily assign everything to a city. They
13 think because the city's name is in the address
14 that it should be assigned to the city which, of
15 course, is not true. I mean, I don't live in the
16 city, but I have a city address. And so my mine
17 should be sitused to the county. And -- but it was
18 being sitused to the city for a while by one of my
19 providers.

20 **MR. RESNICK:** That happened all the time in
21 the beginning, but there's a process for cities and
22 the counties to work out among themselves situsing
23 issues.

24 **MR. STEFFENS:** Yes. Oh, absolutely. But I'm
25 not talking about an address that was in the wrong

1 place; I'm saying the provider just thinks that all
2 the addresses are in the city because they're not
3 from Florida. They don't understand that we have
4 unincorporated county.

5 **MR. RESNICK:** But my question to you related
6 to that is when you're doing your audits and you're
7 spending all this time on situsing, do you ever go
8 to the cities involved or the city and county
9 involved and say, we're auditing, I mean, they have
10 the right to get information because they have the
11 access to the confidential information, can you
12 work out this situsing issue with respect to these
13 returns or something instead of just trying to
14 figure it out on your own?

15 **MR. STEFFENS:** Well, if there's a dispute over
16 where an address should be located, we don't make
17 the decision at the Department of Revenue. We do
18 turn it over immediately to the two local
19 governments involved. Yeah, we go by our address
20 database. We don't change addresses in our address
21 database, the local governments do. We -- all we
22 do is we use that database technically is legally
23 correct every six months and it's good for that
24 six-month period of time. So we're in -- right now
25 we're in database that was finished as of March of

1 this year and started from July 1st and will run to
2 December.

3 Now if somebody comes in and says this is
4 wrong and it gets uncovered in an audit, we will go
5 to the two jurisdictions and request that they come
6 to agreement. We don't actually decide where it
7 belongs. What we have is the taxpayer thought for
8 whatever reason the address was in the city, but
9 it's not. I mean, there's no dispute. It really
10 is in the county. I mean, I live way out of town.
11 I lived in the county, but I was getting billed
12 city tax for first year or two that I had a plan
13 with one of the companies. So it's just a mistake.
14 Just a mistake. It's not a dispute as to where the
15 address actually is. We do have those. And we
16 have procedures for that. And the companies
17 sometimes will actually say that they believe their
18 database is more accurate than ours. And if
19 that's, we will take those addresses and submit
20 them back to the local governments. And if they
21 agree, we will make the change.

22 Next slide, please.

23 This relates to our favorite area of every
24 bill. It really should say taxes, fees, and
25 surchargers, or taxes, surcharges, and fees which

1 is an area on the bill where all of those items can
2 be found together. You'll see that on a lot of
3 wireless and line phone bills and some other people
4 who do that as well. And I know people have talked
5 about 911 fee, that's an example of a fee that we
6 have an issue with because it -- there are two 911
7 fees that can appear on a bill. Okay. There's one
8 911 fee which is actually the tax that everybody's
9 been talking about that goes to government to fund
10 the 911 service. But the FCC authorizes providers
11 to collect a charge to recover a cost because, you
12 know, there's a cost associated with making 911
13 service available because they have to have lines
14 that never are busy and so forth. And so the
15 providers have a cost. And the FCC allows them to
16 separately itemize and collect that cost. So
17 you'll have an FCC 911 and then you'll maybe have
18 like a state or city or county, like a Leon County
19 911. The Leon County 911 is a tax. It's not
20 subject to CST. It's a tax -- exempt from the tax.
21 The FCC 911 is just additional sales, and it's
22 subject to tax. And there is all kinds of fees
23 like that.

24 We have a list on our website of -- it's
25 probably 15 pages long of different fees, things

1 like universal service fund. Everybody know what
2 the universal service fund is? It's an
3 FCC-approved cost recovery for providing service to
4 people in rural locations or people who can't
5 afford phones, you know, and so forth. And that's
6 actually additional sales prices subject to tax.
7 But it typically appears on the bill in with the
8 taxes and so forth. So trying to figure out the
9 tax base for any customer and for an auditor is
10 very difficult. Actually you can sit down with
11 people from the company and they can't either
12 because there are so many different fees and they
13 change all the time. It's very hard to keep track
14 of and it's just an issue that comes up in audits.
15 And a lot of times, they'll miss a fee they should
16 have taxed because there are so many and they'll
17 just miss it and we'll end up taxing the entire
18 fee, which is one of the things that contributed to
19 the 129 million because they didn't actually tax
20 it.

21 And we'll see it on a use tax side where a
22 provider has sold to someone and there are fees
23 that they didn't tax and the person, you know, is
24 purchasing these services and there actually can be
25 a use tax liability for this as well. And, yes, we

1 do chase use tax for those people that don't think
2 they have nexus in Florida and they're located
3 outside of Florida but they're providing service to
4 in-state companies and so forth. If we come across
5 them purchasing that virtual private network, we do
6 charge use tax on that.

7 Let's see, customer issue. If Grace was up
8 here talking, she would tell you that she takes
9 phone calls every day from people who can't
10 interpret their bill. And we have that same
11 problem. The bundling and unbundling is just going
12 to add to that problem because when we go to
13 conduct an audit, no one can figure out what they
14 pay tax on. We don't know if -- if the tax is
15 certainly not equal to the bill and we don't know
16 what was excluded from the tax and, you know,
17 trying to back into a number doesn't tie up to
18 anything, so typically you'll find that providers
19 are getting calls from customers saying I need a
20 breakdown of how you tax this bill, what you tax
21 and didn't tax because, you know, they're stuck in
22 a situation where they have a bill for \$100 and
23 they only paid tax on 60 and, you know, the
24 Department of Revenue is looking at it and the
25 statute says that your liability for this tax as a

1 user is not extinguished -- they like to use that
2 word for some reason -- is not extinguished until
3 you show that you paid it to a Florida service
4 provider or a registered out-of-state service
5 provider. I'm not sure how you're supposed to
6 figure out if the out-of-state person was
7 registered. But if it's a Florida provider, even
8 if they weren't registered and you paid them the
9 tax, I guess we would give you the credit. But if
10 you only pay tax on \$60 and you can't get a
11 breakdown from your vender of how that works, you
12 really owe tax on 100. And that's a problem that
13 nobody likes. And I'm sure your customers probably
14 don't like it either.

15 Access to historical records. That's almost
16 every slide because people don't have a breakdown.
17 They change their fees, the fees change the name,
18 so they had a fee from two years ago that they were
19 charging and they're not sure what it is anymore
20 either because that fee kind of went away and they
21 went on to something else. And so as a result of
22 that, when we can't figure out what the fee is,
23 we're stuck in that position of if we can identify
24 that it's a government fee that needs to be turned
25 over to a government agency, we'll exempt it from

1 CST. If we can't prove that, then we'll tax it,
2 whatever it is.

3 Insufficient supporting records. That
4 probably goes, without saying, that they can't back
5 up how they actually -- really ties into my last
6 statement, they can't back up whether or not
7 they -- this fee was something they had to turn
8 over to a governmental unit and they really can't
9 support it especially going back.

10 Customer bill analysis, tax base, and rates.
11 And again, that's what I was just talking about.
12 Those are all kind of lumped together. You have
13 the whole problem of I'm looking at a bill -- if
14 I'm a customer and I want to know if I paid the
15 right tax, I probably can't figure it out without
16 calling the vender and saying, what did you tax and
17 what didn't you tax and so forth. And so it
18 just -- it's very complicated because there are
19 multiple services. Some of them are bundled, some
20 of them are not bundled. Some of the fees are
21 taxable, some of them aren't. Trying to figure out
22 exactly what I paid tax on is difficult. I can
23 usually figure out how much tax I was charged, but
24 exactly what was included and what wasn't is very
25 difficult for a customer to determine.

1 Can we go to the next page?

2 Improperly exempted sales. It's probably more
3 like collecting. Should be collecting, not
4 accepting. But a lot of people think that they owe
5 sales tax and not CST, so they collected sales tax
6 and not CST. And so what happens in an audit is
7 they owe CST, but they've paid sales tax. So
8 typically what we end up having to do in an audit
9 is assess them CST. And then if they agree to pay,
10 which a number of people do, some do not, but if
11 they agree to pay, we will then give them a refund
12 or credit for the sales tax that they paid, okay.
13 We have to give it to them in the sales tax audit
14 because the distribution related to sales tax is
15 completely different than the distribution related
16 to CST. And so we have to calculate it, you know,
17 two different ways. So typically, if there's not
18 an ongoing sales tax audit, we would give them an
19 actual refund of the sales tax. If there is an
20 ongoing sales tax audit and they agree to CST and
21 they're willing to pay it, then we can actually
22 give them a credit in the sales tax audit, which
23 is, of course, to a taxpayer's advantage because it
24 would probably save them some interest.

25 Okay. Let's see, the residential exemption.

1 There's a lot of people who apply that incorrectly.
2 Residential exemption applies to individuals at
3 their residences. It doesn't apply to, for
4 instance, people who stay at a hotel for more than
5 six months. Even though that's no longer subject
6 to the transient rental tax, it's still not a
7 residence. It doesn't apply to time-sharing units,
8 those are not residences. It does not apply if the
9 provider is selling the service which qualifies,
10 which is typically land line phone service and
11 apparently some video services. But the land line
12 phone service, if they sell it to the condo
13 association and not to the individual owners of the
14 condos, there's no residential exemption. If they
15 sell it to the apartment building owner, which
16 happens a lot in college towns and so forth,
17 there's no residential exemption. So that's an
18 error that comes up in audits a lot where people
19 have not actually applied the entire rate. They've
20 given them the residential exemption, and they
21 didn't qualify.

22 Resale has two pieces to it. The resale is a
23 problem because people sold for resale to people
24 who weren't even registered. They just assumed
25 that the person was registered. And CST, like

1 sales tax, is an annual resale certificate that a
2 licensed dealer would get and can extend. And if
3 you don't have a resale certificate, you can't buy
4 back tax free. And so consequently, that's an
5 issue that comes up in audit.

6 If you are the buyer for resale, you're only
7 allowed to buy the portion that you resold
8 tax-free. So if you consume part of it yourself,
9 you end up owing use tax on that portion if you do
10 extend your resale certificate. And that's issue
11 in a lot of audits, both ways, where they didn't
12 claim any and we actually give them a credit or --
13 on the part they resold -- or they didn't pay any
14 tax but they actually consumed half of it
15 themselves and we have to tax it. And again, we
16 have difficulty with access to historical records.
17 If we're trying to figure out whether or not they
18 paid tax to the provider when they bought it for
19 resale, we need those records because we won't know
20 if they don't have those orders. If we can't find
21 an invoice where they paid tax, we can't give them
22 credit. And so that becomes a problem.

23 Siting improperly exempted sales. Well,
24 that's an issue because a lot of times we'll pick
25 up exempted sales, but it's difficult to situs

1 because we don't have sufficient address
2 information to know where to situs those and it
3 doesn't really seem appropriate to situs them based
4 on how everything else was sitused because that
5 doesn't necessarily correlate that the actual
6 people that you did collect the tax from are evenly
7 distributed with the exempt customer.

8 In general, we have exempt sales that people
9 think are exempt that are not. And that is where
10 people think that the sales tax exemptions and the
11 CST exemptions are the same, and they are not.

12 There are a lot of charities and organizations that
13 are exempt from sales tax that are not exempt from
14 CST. I would imagine most businesses in Florida
15 that do a lot of business know that now because
16 they learned it from us early on. But there are a
17 lot of people making sales to charities and so
18 forth that are not exempt from CST and they are not
19 collected tax from them because they had them
20 flagged in their system under the old sales tax law
21 as exempt which they were exempt from sales tax but
22 they are subject CST.

23 Let's see. Isolating. Again, exempt
24 transactions can be very difficult. A lot of
25 times, you know, we'll have their taxable sales.

1 We have this glut of other gross receipts that we
2 don't know what it is. Some of it could be
3 tangible personal property, some of it could be
4 sales. And putting a dollar amount with the exempt
5 customers could be very difficult and require a lot
6 of work to isolate. Again, usually most of these
7 things that require a lot of work require a lot of
8 work for the taxpayer and the Department. We're
9 not doing it by ourselves. They're having to
10 provide the records and work with us.

11 Determining untaxed portions of a transaction.
12 That comes back again to trying to figure out these
13 bills and what part shouldn't be taxed and what
14 part was taxed. And then, of course, the support
15 records that go with exempt sales. A lot of people
16 will make exempt sales, but they didn't keep any
17 information to document why they made it exempt.
18 And that can be a real problem later on because if
19 you don't have good historical records and you
20 didn't keep records about your exempt transactions,
21 then you're liable to be taxed on sales that maybe
22 could have been exempt if we could have gotten the
23 right information.

24 Let's go to the next page.

25 The statutory requirement for bad debt and

1 credit. The law was changed for bad debt. And --
2 because most of the taxpayers had a very difficult
3 time complying with the original law because the
4 original law required you to write off the bad debt
5 exactly the way you remitted it which meant you
6 needed to be able to figure out what month you had
7 remitted it in so that could you get the right rate
8 for that jurisdiction. So you had to do it by
9 customer, by jurisdiction based on where you
10 originally reported at the original rate. And that
11 was really hard for people to do. Almost no one
12 did that. Most people just tried to net it and
13 reallocate it across their return. Okay. So the
14 law was changed so that that would be a correct
15 procedure. So the statute now allows for bad debts
16 or bad debts to be allocated across a return for
17 purposes of writeoff. If you've written them off
18 for federal tax purposes in your records, then you
19 have 12 months to write them off on your CST
20 return. And you can allocate it across the return,
21 you know, basically on a percentage basis. Or, you
22 know, if you have a better method, you can use it.
23 But you can use a percentage and just say, you
24 know, I had to write off 1 percent of my -- of my
25 sales or whatever. And it's this amount, I'm going

1 to spread it across all jurisdictions based on the
2 remittance in each jurisdiction.

3 The law was not changed for credits. Credits
4 cannot be done that way. Credits still need to be
5 put on a Schedule 4 as a separate item. Almost no
6 one does that. So most credits are not being
7 accounted for correctly. The statute only
8 addressed bad debts, it didn't address the statute
9 change. It didn't address credits. Credits are
10 not supposed to be buried in Schedule 1, but a lot
11 of times they are. They really cause a problem for
12 local governments trying to interpret what they're
13 getting because all of a sudden somebody decides to
14 write off their bad debts and process a bunch of
15 credits in one month and so the money for that
16 local jurisdiction drops in half. And then that
17 jurisdiction is calling Grace again and saying we
18 only got half as much money as we normally get.
19 And then Grace finds out, well, they wrote off
20 their bad debts and they did their credits that
21 month. And so consequently, that's why these
22 people didn't get any money. It really calls for
23 those credits to be put separately on a Schedule 4.
24 I don't know that that's economically feasible for
25 a taxpayer to do. Maybe they would rather have us

1 penalize them. A lot of times what happens is when
2 we go in to question those discrepancies and those
3 credits and bad debts, they can't really bring up
4 the historical records in order to be able to
5 support bad debt that they took.

6 Almost no one seems to have a good system for
7 recapturing. And again, this is just --
8 recapturing when they do collect a bad debt. In
9 other words, you wrote off the bad debt but later
10 on the person wanted service again, so they had to
11 pay you. So that becomes now taxable again. And
12 there's a number of people that do that, and we've
13 had that issue coming up quite a bit where they
14 actually never put that money back in as a sale a
15 second time when they captured that bad debt. They
16 probably just weren't thinking of it at the time.
17 But it becomes an issue, and it has been an issue
18 in a number of audits.

19 The ability to -- same thing, we can't really
20 isolate the credits and bad debts, and then that
21 makes it -- because neither one of us, neither the
22 providers or the state can find an easy way to
23 isolate it and it makes it very hard to get the
24 supporting documentation for those bad debts. A
25 lot of times it's only stored in hard copy which

1 adds to the problem.

2 Reconciling revenue and credits to accounting
3 records and returns. I kind of covered that
4 earlier, but again, it's that issue of because all
5 those things are being buried into Schedule 1 what
6 we have is the accounting records say one thing for
7 the sales for the month and the tax for the month
8 and the return says something else. And the
9 crosswalk between the two is very difficult to
10 recreate historically. I'm sure that they knew
11 what they were doing and they had an appropriate
12 procedure when they were doing it, but trying to
13 recreate that historically for purposes of an audit
14 is very difficult.

15 Let's go to the next slide.

16 Filing and accounting period. We touched on
17 this a little bit much. A lot of people use
18 something different than a calendar month. The
19 statute requires a calendar month as the filing
20 period. A lot of people find it very difficult to
21 file a return by the 20th of the next month if they
22 close their books after the 30th. As a
23 consequence, a lot of people cut off their books on
24 the 20th for CST. You know, not their regular
25 accounting records, but for CST purposes, they

1 decide to end on the 20th, which just again adds to
2 the ability to try to match to the return because
3 now you're -- you've picked a moment in time that
4 doesn't appear anywhere in their records. You
5 know, you have to go back through and go through
6 the sales journal and try to figure out which sales
7 occurred before the 20th and which ones occurred
8 afterwards. What that means is that ten days of
9 every month is late. And essentially that adds an
10 extra issue which isn't up there on the screen, but
11 when one-third of your return is late, it's not
12 subject to collection allowance. So consequently
13 in an audit if we have a taxpayer who's routinely
14 filing a portion of their return late, we disallow
15 their collection allowance because the return
16 wasn't on time.

17 Let's see, late report of all of part of each
18 month. Some people -- in the beginning, some
19 people were actually filing all a month late. A
20 lot of people have gotten away from that. They've
21 managed to get to where they're maybe only five or
22 ten days of the month that are actually late. But
23 there were some people who actually they were --
24 they were having so much difficulty because of
25 gathering information from third-party billers that

1 they actually -- they're filing -- a September
2 return is due on October 20th, but they're taking
3 and filing a September return on November 20th
4 because they just don't have the information and
5 time to file a return. Okay. And again, when you
6 cut off like that, it has effects on the billing
7 cycles and it makes it really difficult when we're
8 trying to go get billing information and tie it to
9 address information. And we have billing
10 information for a month, but the return was billing
11 information based on some other time period rather
12 than a calendar month. So trying to tie that
13 together and use that information in order to be
14 able to do any type of reasonable situsing is very
15 difficult. Very difficult.

16 Next page.

17 You'll be happy to know we're down to the last
18 real page.

19 In general, most of the historical records are
20 not available electronically. As you can imagine
21 when people have hundreds of thousands if not
22 millions of customers, there's really no manual
23 audit approach that makes any sense. We need the
24 records electronically, and most people do not
25 store historical records online. It's very

1 expensive for them to retrieve historical records.
2 So if I wanted to go back and look at a transaction
3 in 2010, you know, in order to get some month in
4 2010 electronically, it might take six months to be
5 able to get those records reloaded or put into a
6 form that they could deliver to the Department.
7 And it still would have all those issues that we
8 talked about in terms of tying it to an address and
9 maybe it was a billing cycle that was off and cut
10 off on the wrong day of the month. There is no
11 real feasible way to conduct the audit without the
12 electronic records, to speak of.

13 No history for products and services offered
14 in bundled. And what I mean by that is people are
15 constantly coming up with new products. I think
16 even industry would agree with that. They come up
17 with new marketing products and so forth. And what
18 can happen is when you come out with a new one, the
19 old one doesn't really matter anymore. And so now
20 we're auditing historical and we're looking at
21 bundles that somebody's not exactly sure what the
22 components were anymore. And the records related
23 to it are difficult to recover. So a lot of times
24 you're going to find that when we attempt to
25 unbundle, because it's been happening as we were

1 unbundling Internet, that we can't actually come up
2 with sufficient records to figure out what portion
3 was Internet. And in the future would be, I guess,
4 other items. And so then according to the law, it
5 doesn't get unbundled. So there has to be
6 sufficient records maintained in order to be able
7 to show the breakdown of the costs of the different
8 components so that you can figure out, you know,
9 what part needs to be unbundled, and those historic
10 records are necessary. And I guess my warning to
11 an industry would be if you're not going to keep
12 those historical records, you probably shouldn't
13 have unbundled because you're going to need them.

14 Let's see, insufficient records to support the
15 reallocation of past amounts reported. Well,
16 that's just straight up, it's very -- a lot of
17 taxpayers will correct their return or they'll make
18 changes or they knew they pulled something wrong
19 and so they will try to make an effort to collect
20 it and they didn't really keep a record of how they
21 made that correction. So now we have the original
22 return which apparently was wrong and then we have
23 this revised version that they filed and they
24 really can't tell us exactly how they created the
25 revised version, so it becomes very difficult to

1 audit that.

2 And again, it's an extremely complicated tax.
3 I know it sounds like I'm like beating on you, but
4 I'm really not. I really don't mean for it to
5 sound that way. It's a very complicated tax to try
6 to administer. There's a lot of complicated
7 requirements. And there's an awful lot of records
8 necessary in order to be able to support all these
9 transactions.

10 Multiple entities commingled, that's -- we had
11 that earlier when we were talking about situsing.
12 But in general, it's a big problem where multiple
13 entities are lumped together and their records are
14 lumped together. And, again, historically, it's
15 very difficult to go back and pull out which ones
16 belong to which company in terms of trying to audit
17 the different pieces of the company. There's a lot
18 of changes in entity -- I bought this company, I
19 bought that company. I threw them right into mine.
20 So now today, everybody's in here. But a year ago,
21 it was on this. So all we have is today's database
22 and we can't really tell you which ones we got from
23 the new company and which ones we didn't. So
24 again, how can I resitus with that because it looks
25 like they've all been customers for the entire

1 three, four, five years and they really weren't.

2 Same thing happens when I sell off something.
3 I sold off a location so maybe I was reporting a
4 lot of tax in -- again, Leon County, just because
5 we're here. But I sold off my Leon County location
6 to somebody else. Now we're in there conducting an
7 audit. Well, you don't have any customers in Leon
8 County, but over the period of the audit period,
9 you gave them a lot of money. So really, I can't
10 resitus that because I don't have any records to
11 deal with because the address database for Leon
12 County went with the sale; it's gone.

13 Okay. Change in service area. Same effect as
14 selling off. I was conducting business, you know,
15 in Alachua and I decided that wasn't really a cost
16 effective market for me, so I stopped conducting
17 business there. So if I come in today, you know,
18 looks like you never had a customer in Alachua but
19 really you did, so really what can I do with the
20 periods of time that you reported money for
21 Alachua?

22 Vice versa, I decided to expand. Some of us
23 have businesses that are expanding out there and I
24 keep adding new areas. So the current database
25 appears like I'm doing business everywhere, but two

1 years ago I was maybe only in ten jurisdictions.
2 So again, I can't draw conclusions from the current
3 database about the history at all.

4 Okay. And believe it or not, that is most of
5 my issues. I will say this: We didn't really
6 cover it very much, but there is a use tax
7 provision and I mentioned it earlier. And that use
8 tax provision is going to cause a lot of problems
9 for a lot of people because they have bills they
10 can't figure out if they paid any tax. But it does
11 help us deal with the people who are penetrating
12 the market from outside Florida and are not
13 collecting tax.

14 Yes, sir.

15 **MR. SUGGS:** Okay. Question: Me and Charlie
16 talked about this in the first session, but in
17 order to help the industry, and I guess for local
18 governments to get past, you know, fear, not fear,
19 concern about bundling and unbundling, but I think
20 it was '05 you were allowed to unbundle Internet,
21 correct? Since then, anything major finding
22 incidents --

23 **MR. STEFFENS:** I'm going to say that probably
24 half the time there aren't sufficient records to
25 allow us to unbundle it.

1 **MR. SUGGS:** See, I don't know, is that major,
2 minor?

3 **MR. STEFFENS:** Probably major to them, I'm
4 sure. You know, but, I mean, the people who
5 couldn't unbundle the Internet, they know who they
6 are. I mean, you know, most of the -- a lot of the
7 larger providers have sufficient records to be able
8 to break the Internet out. That wasn't as
9 complicated as some of these other pieces are going
10 to be. They're a little more complicated. But,
11 you know, it requires you maintain a reasonable
12 amount of records about what were the components of
13 that bundle and what are the costs associated with
14 those components so you can figure out how to
15 unbundle and allocate it. And it comes up in
16 audits.

17 In a lot of the smaller audits, you know, it's
18 almost like how much money is it going to cost if
19 we don't unbundle it, and it's not worth my time to
20 try to produce those records. And even if some of
21 the larger audits that can sometimes be the
22 decision is it would cost me X amount of money, a
23 million dollars, for instance, to actually go back
24 and pull the data necessary to unbundle these
25 transactions? And if the liability is only one and

1 a half million or something, they might say, you
2 know what, we're not rolling the dice on spending a
3 million to try to save 500,000. So, I mean, it's
4 been an issue. But, you know, we deal with it by
5 just requesting the records for the various bundles
6 that have not been fully taxed. And if we can get
7 behind those records, no problem. And if the
8 records don't exist, then it becomes taxable.
9 Because again, the statute says they have to be
10 able to support it in their records. We just
11 mostly try to enforce the statute or apply the
12 statute.

13 **MR. LINDSEY:** Relating to the bundling, did I
14 understand correctly -- earlier you were talking
15 about the customer viewing their bill and if their
16 bundling has taken place, were you saying that that
17 was -- you said that was a problem for the
18 customer?

19 **MR. STEFFENS:** It is a problem for the
20 customer because the customer -- I mean, I'm sure
21 you're familiar with the concept of use tax. I
22 bought something, it's taxable and I -- if I bought
23 it -- for instance, for sales tax, if I bought a
24 piece of equipment from out of state and had it
25 shipped into Florida, they didn't charge me tax, I

1 owe the tax. I bought a communications service and
2 they either didn't tax me or they charged me some
3 tax amount that's less than the amount I paid, they
4 charge me tax on part of it. And so as a result of
5 that under the law, I owe tax on all of it. So I
6 need -- I need some way to know why I didn't have
7 to pay tax on -- I mean, under the law, if I can
8 unbundle it, I don't owe tax on it. But I owe tax
9 on all the communication services I brought to the
10 extent they weren't taxed by my provider, I owe it.
11 And so for me to be able to exempt it, I need to
12 know what the components were and what part I
13 didn't need to pay tax on.

14 So -- I would imagine that providers often get
15 calls from taxpayers that we might be auditing to
16 get a breakdown. In fact, I've talked to some of
17 the people on the other side to say I get calls
18 from people that I assume you're auditing. If we
19 don't -- but I get calls from customers all the
20 time wanting a breakdown of their bill.

21 **MR. LINDSEY:** So the provider is permitted
22 under the new law to do the unbundling, you're just
23 saying it presents a question to the customer when
24 they see --

25 **MR. STEFFENS:** Right. The customer needs

1 to -- you know, I guess the word everybody likes is
2 transparency. But the customer needs to be able to
3 get something for their records if they need it to
4 show -- if I was the customer, I'd probably want to
5 know up front. But they need something to show why
6 only part of it was taxed in order for them not to
7 have an obligation to pay tax on the entire amount.

8 **MR. LINDSEY:** Well, the -- and I appreciate
9 your presentation because it shows -- you know, one
10 of the things this working group is to look at is
11 how to streamline things. And it does seem like
12 there are a lot of complexities to this. And as
13 far as the amount of time that's spent on the
14 situsing work, for example, that suggests there
15 could be opportunities to streamline that. I know
16 Brian kind of alluded to that earlier. How much --
17 if you were to compare the audits of the
18 communication industry to other types of audits,
19 what things that you list on here are pretty much
20 in common with other types of audits?

21 **MR. STEFFENS:** Well, you know, it's most
22 comparable to a sales tax audit. And you know --
23 and typically we do have situsing issues in sales
24 tax audits. It's by county. And we will have
25 situations where a vender opened a new location in

1 a new county and didn't get a license in that
2 county so they never reported any money to that
3 county. And we resitus to that county. So we do
4 have that come up quite a bit. The surcharge and
5 fee thing isn't usually an issue in a sales tax
6 audit. There -- so once you've eliminated --
7 situsing much simpler in sales tax because you're
8 looking at 67 counties. And the way the surtax
9 works is it's sitused to the sellers. You charge
10 it at the rate of where you're going to deliver it
11 to the customer, but you report it to the county
12 where the seller is. You don't report it to the
13 county where the purchaser is. So whereas with
14 CST, I will situs it to where the customer is and
15 report it to the jurisdiction where the customer is
16 which is a much more complicated issue. So there
17 is situsing in sales tax, but it's much simpler.
18 We certainly have improperly exempted sales,
19 partially exempted sales, transactions where they
20 didn't charge tax on the entire invoice, and we
21 don't know why. We don't know what they excluded.
22 We have people who try to unbundle. There is no --
23 French mentioned it earlier, but there is no
24 unbundling provision in sales tax. You know, so
25 you could have a transaction that had six or seven

1 components and it might have been unbundled for CST
2 and Internet. The Internet, no tax. Say there was
3 a phone charge in there that got CST. Everything
4 else is a bundled transaction for sales tax. So
5 we -- but bundling is an issue in sales tax. It's
6 been an issue for decades. I mean, there's been a
7 lot of court cases, not necessarily in Florida, but
8 all over the country and it's been an issue for a
9 long time.

10 We certainly have, you know, resale issues
11 where people didn't actually document and get the
12 right resale information. We did have issues with
13 use tax in sales tax. We have issues with use tax
14 in this tax. We have issues with nexus related to
15 these out-of-state dealers and whether or not they
16 have nexus. For some of these dealers that we were
17 talking about where they're providing some type of
18 a phone service, if they maintain proprietary
19 software on a modem that they are selling you or
20 whatever, then technically if -- that proprietary
21 software is typically canned software and therefore
22 under the law it is tangible personal property and
23 it probably gives them nexus in Florida. And
24 that's why probably some of the VoIP providers that
25 voluntarily register to Florida that may have

1 thought they didn't have nexus --

2 We do have -- we have records issues in other
3 taxes where people didn't keep sufficient records
4 to document what they did. I mean, that's just a
5 general problem they didn't realize. We would love
6 for everybody to always provide us electronic
7 records because, you know, it's much cleaner,
8 it's -- we can build a system and audit all their
9 transactions. When we have electronic records, we
10 don't have to do sampling. If we can analyze
11 somebody's sales using their electronic records, we
12 can actually tell them, these are the ones that we
13 don't think that you paid tax on. And for the most
14 part, we don't have to sample. Now that might not
15 apply to purchases because then they don't
16 necessarily capture enough information in their
17 purchases to make that decision.

18 But, you know, some of the records -- some of
19 the issues are typical. The exempt sales, the
20 resale. I didn't tax this. I didn't charge the
21 right rate or I -- you know, we'll get -- some of
22 those issues are kind of the same. Somebody from
23 out of state charged me tax and they shouldn't
24 have; that applies in sales tax and CST. And I
25 still owe the money because it wasn't lawfully

1 imposed. That's an issue that exists. Siting is
2 the biggest different issues than, for instance,
3 sales tax. But I mean, there are other -- there
4 are certainly other issues that are unique. And
5 then, of course, we have that whole issue of if it
6 isn't subject to CST, it probably is subject to
7 sales tax. Most transactions that we look at are
8 subject to one or the other.

9 Yes, ma'am.

10 **MS. FOX:** It sounded to me that records was
11 the biggest issue, jurisdiction is just maybe more
12 time consuming. But it didn't sound to me that
13 jurisdiction was -- or siting to jurisdiction was
14 the biggest problem but that records and the
15 availability of records.

16 **MR. STEFFENS:** The -- yeah --

17 **MS. FOX:** Without that, you can't do anything.

18 **MR. STEFFENS:** Yeah, the availability of
19 records to verify correct siting in historical
20 times is probably the biggest problem. And, of
21 course, it's apparent to me that most systems were
22 not designed to capture the records that we need
23 for this tax. They were designed, you know, to
24 facilitate billing and to track sales dollars and
25 so forth. And they really weren't -- I guess there

1 was -- you know, they may have been designed before
2 the tax was passed and it really wasn't anticipated
3 that I'm going to need to be able to provide a
4 service address for every customer.

5 **MS. FOX:** So if --

6 **MR. STRANBURG:** Sharon, could you speak up?
7 People are having trouble hearing.

8 **MS. FOX:** If situsing to jurisdictions went
9 away tomorrow, you would still have a big list of
10 issues that are related to records?

11 **MR. STEFFENS:** I'd still have all those other
12 issues of they can't support, sometimes bad debts,
13 which happens in sales tax. They can't support the
14 credits and they don't have the historical
15 information for the credits, which happens in sales
16 tax. That they exempted sales they shouldn't have.
17 The rate doesn't seem to be correct. I'd still
18 have all those issues. There would still be
19 records problems. They just -- there wouldn't ever
20 be the problem -- not I'm trying to get into the
21 way. But I wouldn't have the problem of I can't
22 make this correction because I'd be billing you,
23 not them for the error because it was money that
24 was given to you that maybe should have been given
25 to the county or to Temple Terrace or to Plant City

1 or something.

2 Yes, sir.

3 **MR. SUGGS:** Yeah, on that first chart, I
4 understand that was new money. And not a whole lot
5 of that was due to situsing. But I asked -- I
6 think you might have said -- can we get an estimate
7 in terms of the redirection of money?

8 **MR. STEFFENS:** I really don't have that
9 number. I don't know if we can get that number or
10 not. Do you think -- how much money has been
11 resitused? Not a lot in the last few years because
12 we have insufficient records to justify resitusing.
13 So a lot of times we leave the money where it was.
14 We try to work to at least see if we can get it to
15 be better in the future. But a lot of times we
16 leave it where it was because we have -- to me, if
17 I'm just going on what I would require to situs is
18 if I'm going to take money from one jurisdiction to
19 another, I'd like to see X number of customers and
20 bills and so forth that are associated that I say
21 absolutely, this entire neighborhood or whatever it
22 is over here, not here. And it's very clear that
23 so that when I go to both parties and I say, well,
24 the reason that you lost \$20,000 is because of all
25 of these addresses were listed as being in your

1 jurisdiction and they're not and this money
2 shouldn't have gone to you. And then, you know,
3 you're looking at the person going, okay, that --
4 when we used to do audits, that's exactly what we
5 would have done, too. But if I -- if the
6 information doesn't support that because the return
7 was filed some other way and there were other
8 adjustments in the return -- I mean, I've been
9 involved in audits where we added addresses to a
10 jurisdiction and when you took the records plus the
11 new addresses, it still wasn't enough to get up to
12 what was on the return. So in theory, the audit
13 was saying we need to take money from these
14 jurisdictions because for some reason, extra money
15 was given to them that belonged somewhere else.
16 And -- but I don't really have a basis for knowing
17 why. And it's really hard to tell that
18 jurisdiction, you know, we took money from you.
19 Well, was there a lot of people reported to us that
20 shouldn't have been? Not according to their
21 records. Not according to our audit. Then why did
22 you take money? Well, they just gave you extra.
23 We don't know why. And so I kind of operate under
24 the theory of you gave them extra, so who am I to
25 say they don't get to keep it at the moment? I am

1 not the entire Department of Revenue, but we're in
2 that situation of if I don't have a basis of taking
3 money from a jurisdiction, then I think the
4 Department's position is we shouldn't take money
5 from that jurisdiction. We need a basis to show
6 why that jurisdiction was over-paid before we tell
7 them they owe money back.

8 Yes, sir.

9 **MR. RESNICK:** How far back do you go in your
10 audits? For example, if you audited a provider for
11 the first time in 2010 --

12 **MR. STEFFENS:** We go back to 2007. We have a
13 three-year statute of limitation.

14 **MR. RESNICK:** So you would audit all three
15 years?

16 **MR. STEFFENS:** We would audit all three years.

17 **MR. RESNICK:** You have about -- you're up to
18 206 cases for this year --

19 **MR. STEFFENS:** Well, that was the fiscal year.
20 So it was over June 30th.

21 **MR. RESNICK:** What percentage of cases results
22 in some recovery?

23 **MR. STEFFENS:** Probably about 80 to
24 85 percent, maybe a little higher. But, you know,
25 a number of those cases again could be small cases

1 that were --

2 **MR. SUGGS:** Like hotels.

3 **MR. STEFFENS:** -- hotels and office supply.

4 They were a very small contribution to the
5 collections. And those 206 cases may be very
6 little of the 37 million. The 37 million may be
7 coming from cases two years earlier because people
8 don't usually write us a check the day we hand them
9 the audit results. They'll protest, they'll review
10 the information, they'll come up with additional
11 information. Maybe they can prove some of the bad
12 debts or credits. Maybe they can come up with
13 different exemption certificates to show that the
14 person was exempt. So there'll?they'll be
15 adjustments to an original audit.

16 **MR. RESNICK:** Have bankruptcies been a big
17 problem in terms of --

18 **MR. STEFFENS:** Not too much. We haven't had a
19 lot of bankruptcies. I don't think so. I mean,
20 not nearly as big a problem as they are in sales
21 tax. There haven't been a lot of bankruptcies for
22 these companies.

23 **MR. SUGGS:** Question: I think we cleared up
24 the impact of situsing -- is bundling, unbundling a
25 big part of this issue --

1 **MR. STEFFENS:** Well, bundling, that law just
2 passed. Okay. So now it may be helping us to
3 settle some of those currently open cases because
4 maybe bundling was a big issue in one of those open
5 cases, and if the taxpayer has sufficient records
6 on unbundling it may make them happy because they
7 may have been already taxing as if it was
8 unbundled. And so we might have taxed the whole
9 bundle and so -- but the only unbundling that would
10 have been in any of these numbers would have been
11 related to Internet. Yeah, would have been related
12 to Internet.

13 That's a brand new issue in theory for us,
14 although it's retroactive in how it's applied.

15 **MR. SUGGS:** I should have -- I was talking
16 about the Internet.

17 **MR. STEFFENS:** Okay. The Internet, okay.

18 **MR. RESNICK:** Local jurisdictions can still
19 audit a provider that's only in one county, right?

20 **MR. STEFFENS:** Yeah. Which would probably be
21 a hotel.

22 **MR. RESNICK:** Are you aware of any --

23 **MR. STEFFENS:** No one has taken us up on that
24 opportunity. I don't know that they -- either they
25 don't want to or they don't think it's worth the

1 time or they're trusting us to do it or -- they
2 know that it would be kind of complicated because
3 they would have to go through our system, use our
4 forms, follow our protest rights and so forth
5 because the taxpayer's entitled to the same rights
6 and treatment no matter who conducts the audit. So
7 as far as I know to date, no local government has
8 requested to conduct an audit.

9 **MR. SUGGS:** Last question from me: Are you on
10 some like -- with the CST, are on some sort of
11 cycle with providers or is it sort of people on a
12 lead or you get a lead information or is it random
13 or like I said --

14 **MR. STEFFENS:** Well, let's divide the
15 providers into two categories. We do that
16 internally for purposes of conducting audit, even
17 for training our auditors, okay. The
18 multi-jurisdictional provider that provides service
19 all over the place is one type of audit. The
20 hotel, we call those fixed-site providers. And the
21 difference between them and the other providers is
22 they are providing service where they're located.
23 So situsing, not much of an issue for them. I
24 mean, they might do it wrong, but it's still not an
25 issue in terms of figuring out where they are. You

1 can go to the property tax records, et cetera,
2 figure out where they are. So those cases, you
3 know, we're just -- that's just a random thing.

4 Some of the other cases, you know, we follow
5 leads, we look at complaints provided, we -- I
6 don't know that we have a cycle that we follow
7 where you're going to get one X number of years.
8 You know, we do have a habit of if your stuff was
9 really bad, we might audit you again to see if you
10 improved. That just kind of stands to reason. If
11 we had a lot of problems the first time, we'd
12 probably like to make sure the things are better in
13 the future. Most of these audits take so long that
14 by the time we get done with them, another audit
15 period, maybe even two are available. So sometimes
16 the taxpayer would just assume let's go -- while
17 we've got it in motion and we figured out what the
18 issues are, let's go ahead and take care of the
19 next three years with it because then we can say
20 good-bye to you for a period of time. So we do get
21 a lot of that going on these days.

22 No other questions?

23 **MS. KITTRICK:** I have a hypothetical.

24 **MR. STEFFENS:** All righty.

25 **MS. KITTRICK:** Completely hypothetical.

1 **MR. STEFFENS:** I love hypothetical.

2 **MS. KITTRICK:** So what if tomorrow all the
3 retailers of prepaid wireless service and all of
4 the providers turned on the CST, not -- assuming
5 there's absolutely no --

6 **MR. STEFFENS:** They decided they agreed that
7 they were subject to tax?

8 **MS. KITTRICK:** Right.

9 **MR. STEFFENS:** Okay.

10 **MS. KITTRICK:** Okay. So without -- absent any
11 change in the statute that addresses the situsing
12 issue, the companies, the retailers remit the CST
13 based on where they sold the product. How does
14 that skew -- I mean, I would think because you're
15 not looking at where the customer is and you're
16 focusing on where the retail location is, I would
17 assume, you know, the City of Miami, City of Tampa,
18 bigger cities, more retail locations probably do --
19 transactions in those couple of stores, I mean, how
20 does that -- enough satellite and everything else?
21 I mean, would that really --

22 **MR. STEFFENS:** I mean, I don't know how much
23 the dollar amount is. You know, our first goal
24 would be to try to teach them to gather information
25 when they made those sales. Some people could,

1 some people can't.

2 **MS. KITTRICK:** Do you really want a clerk from
3 Wal-Mart taking a copy of your license and --

4 **MR. STEFFENS:** I'm not saying that. I'm
5 saying that not all prepaid phone arrangements are
6 sold at Wal-Mart. A lot of them are sold at these
7 little phone kiosk places. And then you go out and
8 you activate online. There might be some possible
9 situsing that can be done from the activation of
10 the phone; I'm not sure. There might be something
11 that can be done with every time you buy a new
12 service, you know, when you're recharging, situsing
13 could maybe be related to where it's being
14 recharged. Maybe related to the credit card
15 information associated with it.

16 **MS. KITTRICK:** (Inaudible comment.)
17 (Speakers talking over one another.)

18 **MR. STRANBURG:** But assuming -- very
19 complicated. But if we didn't have anything and we
20 were just hypothetically deciding we were situsing
21 it where we're selling it, if it's a significant
22 number, maybe it could because if you're a
23 jurisdiction who doesn't have a location, maybe it
24 could affect maybe the satellite formula. Although
25 if you're a jurisdiction who doesn't have a

1 location selling prepaid phone service, you're
2 probably not getting much satellite money to begin
3 with because it -- you would be a --

4 **MR. RESNICK:** You don't have a sales tax.

5 Satellite money doesn't distribute based on
6 sales rate, it's based on --

7 **MR. STEFFENS:** Satellite money distributes
8 based on where all the other sales --

9 **MS. KITTRICK:** Right.

10 **MR. RESNICK:** -- sales tax.

11 **MR. STEFFENS:** We create a satellite formula
12 from all of the CST local information provided for
13 the other rates. And so if your jurisdiction is
14 getting 2 percent of the entire state's local tax,
15 you're going to get 2 percent of the 4 percent
16 buried in the 10.8 state rate.

17 **MR. RESNICK:** I thought there was a specific
18 state statute, though, that actually reallocated
19 some of the satellite money specifically to
20 distressed counties from wealthier counties.

21 **MR. STEFFENS:** Well, and I think that's true.
22 That's a different distribution.

23 **MR. RESNICK:** -- satellite services --
24 Miami-Dade and Broward, the money's going north.

25 **MR. MCKEE:** I'm Bob McKee with the Office of

1 Tax Research. It was -- some of the supplemental
2 information was provided after the first meeting.
3 I believe, Mayor, you had a specific request about
4 the distribution for the satellite. The satellite
5 is actually based on two parts. There's a larger
6 piece, I believe it's 70 percent of the receipts of
7 a portion of the satellite with the state tax on
8 satellite that is distributed back based upon the
9 prior year's non local CST, but that half cent of
10 sales tax distribution. And then there's another
11 smaller part that is distributed. The remaining 30
12 percent that's distributed to fiscally constrained
13 counties programs is based upon its own fiscal
14 constrained county formula.

15 **MR. RESNICK:** Based upon a powerful
16 legislator --

17 **MR. STEFFENS:** Based on that, it wouldn't
18 affect it at all.

19 **MR. STRANBURG:** Seeing no more questions,
20 thank you, Peter. We appreciate your time and the
21 information you've given us. That covers our
22 agenda except for the other business part of it.

23 As I mentioned to you early today, I wanted
24 y'all to start thinking about what your calendars
25 look like. Andrea had circulated out to you all

1 some proposed dates to set another meeting which
2 unfortunately did not seem to be working out for a
3 number of you. It wasn't just one person that had
4 issues with some of the proposed dates, we had
5 multiple people on those dates. So it wasn't a
6 matter of being able to maybe ask one person if
7 they could adjust their calendar, it was going to
8 be multiple people and just didn't look like it was
9 going to be workable.

10 As you know, we do have a meeting scheduled
11 for October 31st. What we could do, what I'd
12 like to throw out is an option since we're having a
13 difficult time trying to find some dates to meet
14 some more because I think we're getting close to
15 the point in time where we're going to need to
16 start formulating what's going to be going into the
17 report. We've got a number of the review portions
18 of the tasks we've been given completed, reviewing
19 national and state policies, you know, reviewing
20 the revenue that is being used to cover bond
21 indebtedness, some of the other things to the point
22 where we need to start putting together some of the
23 options. And I think we've had some discussions
24 today as part of our presentations, people starting
25 to throw out some ideas of what might be some

1 options for either the streamlining of the
2 administrative system or to eliminate competitive
3 advantages without putting undue burdens upon local
4 government revenue streams.

5 So since -- having a bit of difficulty trying
6 to find some dates to sit down and start doing some
7 of that. As an option instead of trying to come up
8 with another meeting date before October 31st,
9 I'll put this on the table, get some people's
10 reaction to it. You know, what we could do is we
11 could start the process of formulating some of
12 these options by having all the members put --
13 start putting together their list of options that
14 they believe would be issues to be included in the
15 report, options to be included in the report. You
16 could submit them to our staff, we would start
17 compiling those. We would have those compiled. We
18 would ask you to have them into us by a date
19 certain. We would compile those submissions to us.
20 We would then, after compiling them, send them back
21 out to you all by a date certain so that we could
22 then get back together on October 31st and start
23 discussing some of those options.

24 Again, we're throwing this out as a way of
25 doing it since we're seeming to have a difficult

1 time getting people back together before that
2 October 31st date.

3 **MR. ROSENZWEIG:** Can I ask you a question,
4 Marshall? At the last meeting we had some --
5 because we had some extensive discussion at the
6 last meeting that didn't lead to any fruition of a
7 decision on how we're going to decide what's going
8 in this report, and my recollection was there was
9 some discussion that the staff was going to come
10 back with some suggestions on how we might do that.
11 So, again, I'm very leery of a process by which we
12 start putting all these options forward to the
13 point where we're compiling a report when we don't
14 know how we're going to actually make a decision of
15 what goes back to the legislature and governor.
16 So, again, if the suggestion is we all just throw
17 ideas on the table, you compile a report, we come
18 back look at it, everything that everybody says is
19 going to go in that report? I still don't
20 understand how we're getting to that
21 decision-making process as a committee. And I'm
22 really looking for that was something you all I
23 thought was going to come back with some
24 suggestions how that might happen.

25 So again, before we move to that point of

1 starting to put those concepts on the table, I'd
2 really like to know as a Board how we're going to
3 make that decision when that report comes back.
4 And I'm very anxious about getting all the
5 information in the room and then it just goes
6 forward to the legislation and the governor?
7 That's it? I just don't know.

8 **MR. STRANBURG:** We went back and as we talked
9 about at the last meeting, we took a look at the
10 legislation. And Charlie had mentioned -- well, I
11 guess he hadn't mentioned to the group -- Charlie,
12 if you want to say -- went back and looked at some
13 of the --

14 **MR. DUDLEY:** I went back and watched the
15 tapes. There's just not any real legislative
16 history around anybody's intent other than the
17 words that are in the bill that passed.

18 **MR. ROSENZWEIG:** Okay.

19 **MR. DUDLEY:** My view of what's there is for us
20 to, you know, do a lot of -- take a lot of
21 testimony here. Gather information about
22 technology, competitive issues. We've heard a lot
23 about the prepaid issue, so I think we're well into
24 our charge as a group because we were asked to -- I
25 feel that we -- learn as much as we could about all

1 this. Then the way I read it is for us to put out
2 options. There could be an option that says don't
3 do anything with the communication services tax.
4 There could be an option that talks about beefing
5 up record retention requirements. You know, people
6 may have comments on that option. That option's
7 the right option because it's good because one,
8 two, three. And that option is bad because of one,
9 two, and three. And so I didn't get any
10 legislative -- looking at the legislative history
11 which is something I do for a living, I just want
12 to offer to the group that there wasn't any more
13 direction than the words that are in the statute
14 which we -- and so that's why I think it's time --

15 I like Marshall's approach myself just because
16 I like the concept of us starting to submit in a
17 public transparent process different options and
18 ideas and then get all this on the table so that we
19 can go through because I may throw out an option,
20 an idea that you like or that you dislike. And it
21 may be an option that we decide to put in the
22 report and everyone be able to put out there pros
23 and cons for that particular option.

24 **MR. ROSENZWEIG:** Pick up what you just said,
25 though. We may decide to put in the report. How

1 is that going to happen? Just what you said, does
2 every option go in the report? Do some go in the
3 report? If I don't like an option, but you like
4 it, does it go in?

5 **MR. DUDLEY:** I don't know.

6 **MR. ROSENZWEIG:** That's the conundrum I have.

7 **MR. DUDLEY:** I understand. I don't know if
8 there's going to be 40 options submitted or ten
9 options submitted.

10 **MR. ROSENZWEIG:** But does every option go in?

11 **MR. DUDLEY:** I don't know. I think as a
12 group, we're adults and we can go sit down and go
13 through it.

14 **MR. ROSENZWEIG:** I've never served on a
15 committee like that where you don't have some
16 formal structure in which some voting must take
17 place to move ideas forward.

18 **MR. DUDLEY:** See, the way I view it, though,
19 is that the legislature didn't -- this legislature
20 can take our report and say that's really nice, lay
21 it down in dust.

22 **MR. ROSENZWEIG:** Absolutely.

23 **MR. DUDLEY:** And I think they're liable to do
24 that if we say, well, six of us have to agree on
25 something for it to go in the report or five of us

1 have to. I think you're driving them to that
2 rather than saying, you asked us to go and sit for
3 these hours that you were not available to because
4 you're a part-time legislator.

5 **MR. ROSENZWEIG:** Right.

6 **MR. DUDLEY:** So all of us with our backgrounds
7 and our resumes and the reason we were selected to
8 be on here have put in all this time and are going
9 to try to produce a report with a lot of
10 information in it and outline to them different
11 things that we saw and different directions that
12 Florida law could be changed. Some of the industry
13 and/or locals may agree on or disagree on, but
14 they're different options. And to give the
15 legislature really some raw data and research in
16 some sort of format for them to take a look at and
17 their staff, many of whom are on the phone -- to
18 take a look at that and say, we sat and listened to
19 an hour from the audit chief about problems with
20 tax. From that, two or three options emerged as to
21 which way to go with the CST. Some people find it
22 had -- this option had these advantages and these
23 disadvantages. And that's just how I see it. I
24 see this report as a resource for the legislature.

25 **MR. ROSENZWEIG:** -- model legislation coming

1 out of our group in terms of really getting them to
2 a point where they could do something.

3 **MR. DUDLEY:** I don't disagree with -- I kind
4 of view model legislation as coming out of
5 subsequent meetings that are conducted after their
6 report is done. Just being honest.

7 **MR. SMITH:** I think that -- ideally I think
8 that you would like to have model legislation, but
9 I know just internally at my company I work with
10 the same company as all these other people -- mark
11 up legislation, it takes months. So for this
12 diverse a group with the limited number of meetings
13 we have to come up with marked-up model
14 legislation, that's pretty, you know -- I mean
15 that's setting the bar pretty high. Which I
16 understand we might have these battles again in the
17 hallway, but at least there will be a record that
18 we sat down and talked about some of these issues
19 and put forward maybe a punch list of ideas for
20 them to move forward with.

21 **MR. STRANBURG:** I only get back, Alan, to what
22 we talked about at the last meeting which was my
23 fear is being tasked with presenting options that
24 we have some type of either super majority vote,
25 anything of that nature. Are we limiting the

1 options that we present to the legislature for them
2 to consider simply because you couldn't get three
3 people or two people or however many people from
4 one side of the table saying I don't want that
5 option to go forward? I would prefer -- my
6 preference as the person who's put in charge of
7 running this is that we put as many ideas on the
8 table as possible. I trust the people at this
9 table to come up with good ideas, to come up with
10 workable ideas, to come up with ideas that while it
11 may come from your particular perspective that you
12 feel strongly are workable or doable. You're just
13 not going to put out -- I don't think the people
14 here are going to put ideas forth to create an idea
15 blizzard and try to snow the legislature under with
16 so many different options that they're not going to
17 be able to decide what to do.

18 I think we're all committed in trying to come
19 up with options, things that are workable, things
20 that are doable, things that we feel based upon
21 your background, your knowledge, your information
22 that you got from this are solutions to some of the
23 problems that we've been talking about. So I want
24 to trust the process. I'm going to trust the
25 people. I want to give us an opportunity to say I

1 think, as Davin said at the previous meeting, we're
2 all here committed to working to come up with a
3 good work product. I think if we let ourselves get
4 tied up with, well, it's got to be a majority, not
5 a minority or however we want to vote things out,
6 we're going to preclude ourselves from putting some
7 things on the table that might have some value to
8 the legislature in looking at the problems that
9 this tax is facing.

10 **MR. ROSENZWEIG:** So when the options come
11 forward one of my main concerns, as I said at the
12 very beginning, was without unduly reducing the
13 revenue to local governments. So if the industry
14 comes up with some options and ideas, is DOR going
15 to then do an analysis on that option to say what
16 the fiscal impact may be to the local governments
17 so that we have that knowledge that that option
18 doesn't undue item F? I mean, I'm all for hearing
19 all the options, but if there's an option to put
20 forward and I'm not that close to what the
21 industry -- they may have an option that costs us
22 \$20 million. Is DOR going to analyze all the
23 options so we know item F is being protected
24 correctly?

25 I mean, I don't know how we can -- that's one

1 of our main charges was to remove competitive
2 advantages within the industry without unduly
3 reducing the revenue. I don't know how I look at
4 an option if DOR doesn't do an analysis on the
5 option for me.

6 **MR. STRANBURG:** And I don't know without
7 knowing what those options are if it's possible to
8 do that type of analysis, what that analysis might
9 show. Some of that is probably also going to be
10 driven -- even if we do do model legislation, model
11 legislation is going to be vetted by the process
12 that we have here in Florida for looking at those
13 things. It's not something that the Department
14 puts a number on it. There is a group that does
15 that.

16 So, I don't -- and I'm just speaking for
17 myself -- I don't envision any problem with as you
18 come forward with an option that I think it is well
19 within your right as a committee member of this
20 working group to say we have -- I have or we have,
21 however many people, significant concerns that this
22 might cause a revenue impact. We feel that before
23 this option needs to be considered by the
24 legislature, they need to do an analysis to be sure
25 that that doesn't unduly jeopardize local

1 government revenues.

2 **MR. RESNICK:** (Inaudible comment.)

3 **MR. ROSENZWEIG:** So we don't do it at our
4 level, the fiscal analysis necessarily. The DOR
5 won't do it for this committee, it will wait till
6 it gets up to the legislature?

7 **MR. STRANBURG:** I'm not sure how we could do
8 that.

9 **MR. ROSENZWEIG:** And I'm not sure how I would
10 be able to with my knowledge and expertise, be able
11 to evaluate, you know, if somebody from industry
12 comes up with a proposed streamline process
13 improvement, I have no idea how I'm going to say
14 that impacts revenue or doesn't impact revenue for
15 local government. So I don't know how I look at
16 item F, then going to the legislature that says
17 with our options we identified are not supposed to
18 unduly reduce revenue to local governments.

19 So, I disagree that we can just put forward
20 whatever option without being able to identify if
21 it significantly reduced the revenue or not. I
22 mean, it doesn't say wait for the legislature to do
23 the analysis, it says that's our charge. So, I
24 would respectfully suggest that if there's options
25 put forward, DOR should make a statement that they

1 don't think -- you don't even have to come up with
2 a number. You can at least from the Department's
3 perspective say we don't think this will unduly
4 reduce the revenue. You don't have to do the
5 numbers. You can just simply say, yeah, we
6 generally think that option won't unduly -- however
7 you interpret that. At least now I have some
8 confidence I'm not going to lose money when this
9 goes forward to legislature.

10 So I really ask the Department to consider at
11 least doing that level of analysis. Not -- maybe
12 not down to the number level, but say, yeah, this
13 is okay, you're not going to get hurt, guys.

14 **MR. STRANBURG:** We'd also make a statement
15 based upon our administration of the tax, we make
16 a -- it's really not any kind of recommendation but
17 it's more an observation.

18 **MR. ROSENZWEIG:** Correct. Just some way that
19 I have some expertise on item F that -- I won't
20 have the level of expertise to analyze the options
21 that the industry puts forward.

22 **MR. STRANBURG:** Well, and I would like to
23 think folks from industry, if they put something
24 forward, they're probably going to be able to give
25 us some --

1 **MR. ROSENZWEIG:** I would hope so.

2 **MR. STRANBURG:** -- how they think impacts. So
3 I think the process is going to drive us to get --

4 **MR. ROSENZWEIG:** Okay.

5 **MR. RESNICK:** Can I ask a question?

6 **MR. STRANBURG:** Sure.

7 **MR. RESNICK:** Everyone is just going to submit
8 in writing their ideas? Why do we need to have a
9 meeting?

10 **MR. STRANBURG:** Well, I think we need to have
11 a meeting to come together to again try to work
12 through those and see if there are some that maybe
13 we can combine into options, maybe we want to fine
14 tune them, maybe the group might consider an option
15 that's been put up by one of the members and say we
16 really don't think this is a good option. And
17 collectively as a group, you might want to decide
18 we don't want to put that option forward. I think
19 we want to have, again, some idea of a consensus of
20 the group of what we're going to go forward with an
21 option. If there are things, as Alan points out,
22 where we feel as though there needs to be a --
23 whether you want to call it a caveat attached to
24 that, a descending point of view, a contrary point
25 of view attached to that, I think it gives you, as

1 members of the group, that option to express that
2 you would like to have that included in the report
3 that is done in discussing that particular option.
4 So I think it would be beneficial for us to get
5 back together as a group in order to do that, in
6 order to have that kind of discussion so that we
7 could make sure we're trying to get the -- again, a
8 good product that's going to be a meaningful
9 product going forward to the legislature that could
10 express that whether they are in complete agreement
11 or consensus agreement or maybe there's a contrary
12 point of view to an option that some of the group
13 ought to be able -- forward as part of the report.

14 **MR. DUDLEY:** Marshall, one thing to
15 consider -- for the Department because, I mean,
16 obviously your staff's been wonderful and they've
17 got other jobs to do besides staffing this group,
18 but I know that we've all worked with a lot of your
19 staff -- REC process and, of course, a lot of those
20 numbers come from there, the REC has -- decision
21 that they make on it. But I know in previous CST
22 task force, the one Sharon and I served on before
23 this task was adopted, you know, that -- Bob
24 McKee -- was available to help price ideas and
25 options to be able to say, you know, not with a --

1 you know, not down to the penny, but just
2 generically in terms of an idea or a concept, you
3 know, this would result in this, result in that.
4 And I think when you get to the point of looking at
5 some different options now, and the Department has
6 some resources. We can't abuse their time or
7 that -- but I think there's probably some ways to
8 work through that to get some at least sketches of
9 what fiscal impact may or may not be on something.
10 I'm very comfortable with that informally happening
11 so that we can have -- because how else would you
12 be able to evaluate the option? You can evaluate
13 an option that says, well, this is an interesting
14 option, however, I have concerns that one of the
15 disadvantages of this option could be that it could
16 have a significant negative impact in the short
17 term, long term, et cetera, on local government or
18 state government.

19 **MR. ROSENZWEIG:** Or between industries it
20 causes a problem.

21 **MR. DUDLEY:** Absolutely. Absolutely. I
22 learned a lot -- one thing I was going to comment
23 today, I thanked Gary, I appreciate AT&T giving the
24 presentation they gave us, especially the
25 delayering. I had never seen that before and I

1 thought that was very helpful to try and look at
2 the over-the-top provision of services through the
3 lens of a delayed approach. I found that
4 extremely helpful today. And I think that when you
5 look at that, you can almost sit back and say,
6 well, if you were going to put forth an option of
7 don't do anything on the communications service
8 tax, it's working, it's generated 20-something
9 billion over its lifetime, it's too integral to
10 state, local government revenues and there's bonds
11 and really just should do nothing, I think that
12 presentation maybe shows you, well, if you do
13 nothing with the Internet Tax Freedom Act at the
14 federal level and what may or may not happen with
15 nexus and everything else in the -- all of which
16 has been talked about for 20 years, you could find
17 that this tax begins to disappear very
18 significantly over the next five to seven years as
19 some of these applications that she -- that was in
20 the presentation materialized assuming, you know,
21 take the use tax thing out, assuming that there's
22 not a way to economically go after those revenues.
23 I mean, I felt like I was listening to the
24 legislature talk about Internet sales today for a
25 little bit and the issue that confronts them on the

1 sale -- online sales issue.

2 You know, the industry that's essentially here
3 that's collecting and remitting from our customers
4 a lot of CST revenue is also some of the largest
5 employers in Florida and also some of the largest
6 payers in property tax. And that's a very similar
7 parallel to what's going on with online sales when
8 you take a look at those. So I'm very comfortable
9 with the Department staff to the extent that they
10 have -- to the extent that, you know, it can be --
11 their work can be done holistically -- work group,
12 to be able to give us some guidance on hey, that
13 option's a real -- it's going to result in this
14 type of negative number within parameters.

15 **MR. ROSENZWEIG:** Do you think it -- and this
16 may be -- I know you questioned, I don't understand
17 completely, so can the Department, from your
18 opinion, bring forward options to address some of
19 these issues? Because you guys have the in-depth
20 expertise and knowledge. Can you all bring forward
21 suggestions on things that you see in terms of
22 streamlining, in terms of addressing obviously all
23 the concerns of the legislature? We obviously all
24 come with a small band of what we see. You see it
25 all. I mean, I would really appreciate the

1 Department bringing forward options, if you think
2 it's appropriate, that we should be considering. I
3 mean, from all your expertise y'all have, there
4 might be something there that we're not seeing and
5 you can be very specific to them, too. So I ask
6 that.

7 **MR. STRANBURG:** As a member of the group, I
8 think that we do have a commitment to bring forward
9 some options, too, that we think would be
10 beneficial to --

11 **MR. ROSENZWEIG:** I appreciate that a lot.

12 **MR. STRANBURG:** What we were thinking about
13 doing is if we wanted to do this idea of submitting
14 and then getting back out to you what -- we were
15 looking at calendars and what Andrea and I came up
16 with is if you could submit any options to us by
17 September 10th. Is that too short? Is that too
18 long?

19 **MR. RESNICK:** Well, I think part of what I'm
20 struggling with is we haven't had much in the way
21 of discussion of competitive advantages. I don't
22 know if satellite has a competitive advantage
23 because it pays one rate across the board even
24 though it may be higher than what cable pays. Or
25 cable has a competitive advantage because it pays

1 different rates that are lower. I have no idea.
2 So, I don't know what option I would suggest to
3 deal with that.

4 **MR. STRANBURG:** Are there other areas that you
5 would think you would need to get more input before
6 being able to start --

7 **MR. SUGGS:** Marshall, it's not -- Sharon was
8 asking this question at the last meeting, and
9 before you send everybody back and everybody come
10 back with ideas, I really think what Alan's talking
11 about driving us towards this group delivering a
12 solution, I mean, I don't think -- we define what E
13 and F are, we -- everybody can pretty much guess --
14 we'll get pretty close to the three or four issues.
15 One is situsing in a number of jurisdictions that
16 drive the industry. Prepaid is an issue. But if
17 there's the other competitive advantage issues that
18 we need to address, if they're properly identified
19 we may say, hey, I mean -- I think you ought to
20 listen to what Alan's saying in driving -- I mean,
21 getting to a solution where we can offer up to the
22 legislature something -- I don't think we're that
23 far apart.

24 **MR. DUDLEY:** You need to understand the
25 options, though, that people have, ideas they have

1 in order to develop how to -- what works and what
2 may be part of a solution. I'm not sure an option
3 is going to give you a solution.

4 **MR. SUGGS:** Right. But what I'm saying is
5 what the Mayor asked for now and what Sharon asked
6 for last meeting is sort of define -- it's not --
7 like another data report but hey, Charlie, what's F
8 mean to the industry? What's E mean to the
9 industry?

10 **MR. DUDLEY:** Well, it's interesting because E
11 doesn't include without unduly revenue, only F
12 does.

13 **MR. SUGGS:** So, I mean --

14 **MR. DUDLEY:** I'm not saying I'm looking to put
15 forward an option that streamlines and
16 significantly reduces revenue. That would have
17 some pretty significant disadvantages to it. My
18 only request, Marshall, is maybe we go to the end
19 of that week to the 14th of September. I think
20 until we start flushing out what people think in
21 terms of what they've heard and listened to and
22 what ideas they have or don't have, we're going to
23 just be sitting here spinning out on our top. I
24 may have three or four ideas and you may not like
25 any of them. I'm going to have to go solicit some

1 ideas and options from the people I represent that
2 deal with the tax.

3 **MR. SUGGS:** We're going to have to do the
4 same. But, I mean, it's sort of -- unless we know
5 what you all, representatives of the industry
6 think, I mean, we can --

7 **MR. DUDLEY:** I think I want to look like
8 Bryan.

9 **MR. SMITH:** I want to go to the retail
10 sales --

11 **MR. DUDLEY:** I mean, that's where I want to
12 get to. I'll be happy to sketch that out what I
13 think it looks like and submit it and people can
14 take a look at that and --

15 **MR. LINDSEY:** And I agree that we go ahead and
16 set this time, September 14th, if that's the
17 date, that we all provide options and then we come
18 back and look at them. I think we might even need
19 another meeting before October 31st to talk about
20 once we've seen them and see where that goes. We
21 may end up having five common options. You know,
22 whatever it ends up being. But I think that would
23 be the process for what we'd want to talk through
24 them and exchange ideas about them. And if we seem
25 to be moving towards a -- some common solution,

1 then we can go that route. But I think we'll end
2 up having some very competent well thought-out
3 options, you know, to be looking at right in the
4 middle of September. And then we may need to get
5 back together and talk face to face some more. Not
6 volunteering to drive too many more times back down
7 from Atlanta, but should we need to, I think it
8 would be a very worthwhile thing to do.

9 **MR. SMITH:** So, Marshall, you talked about
10 submissions, make --

11 **MR. STRANBURG:** We talked about the
12 September 10th date. We can push it out to
13 September 14th. Then we could turn around -- we
14 were thinking about turning it around by the 1st of
15 October, kind of compile a list of that because
16 again, we asked that you just send those options to
17 us, not to the other members of the task force, so
18 we don't run into any problems. Then we send those
19 out to all the members of the task force, also
20 posting that to the working group website. Then we
21 were thinking of trying to get back together to
22 have that discussion you mentioned, Gary, on the
23 31st rather than trying to set another meeting.
24 We were having some difficulty doing that. And
25 then the thought process was we would schedule,

1 kind of a final meeting once we've had the
2 discussion on the 31st, seeing if we can, as you
3 say, kind of cull things down as we talked about.
4 And then try to do something either the week of
5 November 26th or December 3rd. November just
6 becomes -- any time before that. Whether we would
7 do that as an in-person meeting or want to do it as
8 a telephone meeting, I think we could be flexible
9 about that. But that was what we were looking at
10 in trying to get things moving.

11 I think that would give us the opportunity
12 also that if there were some things that came up
13 and we wanted to try to have another meeting at
14 some point in October, we could see about doing
15 that. I know it was problematic about some
16 people -- early October. That was one of the other
17 meeting dates we had floated out there. So I think
18 that might get us going. At least get us a
19 framework to start putting some things together if
20 we identify some additional issues that we think we
21 need to have some more presentations done on.

22 Mayor, you talked about the satellite
23 industry. I mean, that might be something that we
24 could look at in trying to put something together.
25 And if we can't have an in-person meeting, maybe we

1 can do a telephone WebEx meeting for those who
2 can't make it to Tallahassee to get some more
3 information. I would just ask if there are some
4 additional topics that you think we need to get
5 more information on to feel good about the options
6 you're submitting or whether you think they're
7 viable options, you let us know as part of this
8 process so we can before we get back together at
9 our next face-to-face meeting, try to put something
10 together to give you some more information on those
11 areas, on those topics.

12 Sharon.

13 **MS. FOX:** There's one piece of information
14 that I feel is lacking, and I think that the
15 Department identified that based on the difficulty
16 of getting jurisdictional information, and that's
17 on franchises fees, outside of Florida. And it
18 occurred to me, Charlie, that the organizations
19 that you represent might have very specific
20 information about what local jurisdictions charge
21 for franchise fees and how many jurisdictions
22 charge for franchise fees outside of Florida.

23 **MR. DUDLEY:** I can try to find some national
24 data. Probably NATOA and some other groups that
25 Gary's on the Board of may have it. We've stopped

1 it because we haven't collected a franchise fee in
2 Florida since 2001. So the --

3 **MS. FOX:** Right.

4 **MR. DUDLEY:** -- the contacts I have and the
5 state entity I actually represent don't have any
6 data except for all the way back to October 31st,
7 2001.

8 **MR. RESNICK:** Actually I asked NATOA, and they
9 do not. They actually thought that maybe the
10 National Cable Television Association would. I
11 don't know if you're a member of that or not, but
12 --

13 **MR. DUDLEY:** I can check.

14 **MR. RESNICK:** They also said that -- well, not
15 NATOA, but the National League of Cities said
16 generally that if you use generally a 5 percent
17 franchise fee figure across the rest of the
18 country, that that would be accurate.

19 **MR. DUDLEY:** Yeah.

20 **MS. FOX:** If that's something that you agree
21 with, then I'd like to see that as part of the
22 background documentation. My concern being that
23 right now when the legislators ask for what
24 communication taxes are being charged in other
25 states compared to the CST, it's not really apples

1 to apples because the CST incorporated a component
2 for franchise fees. It incorporated a component
3 for local permitting fees and those types of things
4 that are not typically considered taxes. So, I
5 would not want them to have the impression or to be
6 given the impression that other states only charge
7 X percentage of tax when they're not also given the
8 information but the local jurisdictions also charge
9 a 5 percent franchise fee. And we don't have that
10 here because we're a unique animal, so to speak.

11 **MR. DUDLEY:** NATOA didn't have any of that?

12 **MR. RESNICK:** NATOA doesn't possess that at
13 all, but neither does the National League of Cities
14 in terms of an actual database. To be honest,
15 Comcast probably does because they operate
16 virtually in every state. And so if you went to
17 the big three cable operators, you'd probably get a
18 pretty good accurate idea of what generally around
19 the country the franchise fees are. But as I said,
20 you know, the folks that deal with this on a
21 national basis said that generally using a
22 5 percent figure would be pretty close to accurate.

23 **MR. DUDLEY:** I'll see what I can find out.

24 Some states have a cable commission where the state
25 peels off part of that 5 percent because they have

1 a state regulatory side that they use that money
2 for. I think New York does that, for example.
3 They take X percent. Massachusetts does, too,
4 yeah.

5 **MR. RESNICK:** Is there a way -- I don't know
6 if DOR could get this information or not, but if we
7 were to restore the 5 percent franchise fee on land
8 line services in Florida, what would that amount
9 to?

10 **MR. DUDLEY:** Restoring the tax on a service
11 that's going --

12 **MR. RESNICK:** Not a tax. It's a fee for using
13 the --

14 **MR. DUDLEY:** Yeah.

15 **MR. RESNICK:** That the tax was supposed to
16 replace but obviously isn't, so -- because more and
17 more services seem to be migrating to a platform
18 that doesn't use the rights of way.

19 **MR. STRANBURG:** Mayor, just so I understand,
20 when you say the 5 percent fee on land line
21 services, what do you mean by land line services?

22 **MR. RESNICK:** Voice, video, data that use the
23 rights of way. I mean, I guess cities could impose
24 a franchise fee on data service since they're not
25 communications providers under the statute. And so

1 if they're using the rights of way to provide data
2 services, local governments could now require a
3 franchise and impose a fee. Someone would have to
4 look at it.

5 **MR. DUDLEY:** 32.7401 --

6 **MR. RESNICK:** I think it only exempts
7 communication service providers from franchises.

8 **MR. DUDLEY:** Marshall, I think --

9 **MR. STRANBURG:** Let me get Bob up here to see
10 if he has any questions -- any concerns about
11 trying to get that kind of data through -- in his
12 opinion.

13 **MR. MCKEE:** I'm still Bob McKee. The direct
14 information that we have that we collect in return
15 information is by entity. So, to the extent that
16 the entity provides multiple services, wireless,
17 land line, IP phone, other things we may not be
18 able to get strictly to things, one, that were the
19 base prior to the CST or specific to services. Now
20 where we can't get things directly from return
21 information, we try to use the indirect method
22 where we may be able to look at nationally
23 available data or other data where we might be able
24 to get information out of it. Where we can't get
25 direct information in that fashion, then we start

1 moving to the assumption -- not to say that there's
2 not assumptions in the other methods. But I
3 think --

4 **MR. RESNICK:** But your information that you
5 have that actually surprised me, you would have
6 information then on total revenues of land line
7 service providers based on at least what they
8 reported.

9 **MR. MCKEE:** We would have remitted tax to --

10 **MR. RESNICK:** (Inaudible comment.)

11 **MR. MCKEE:** But to the extent that they have
12 sort of ubiquitous services where it may not fall
13 into one of those specific buckets --

14 **MR. RESNICK:** Well, if you look at just the
15 state tax component. I mean, forget about the
16 local situsing because that varies so much, but if
17 you looked at Florida state taxes is the same for
18 all services throughout the entire state, right,
19 it's 6. something percent.

20 **MR. MCKEE:** You can get back to base,
21 absolutely. You can get back to a revenue base
22 from it. I guess, Mr. Mayor, the challenge that we
23 have is knowing which of those services are ones
24 that utilize the rights of way which -- compare to
25 which of those services that they may provide or

1 not. And part of the world we're in today in 2012
2 compared to where we were in 2001 is that those
3 lines are not as distinct. There's traditional
4 land line services who are providing both land line
5 and wireless services --

6 **MR. RESNICK:** That's combined on the same
7 return?

8 **MR. MCKEE:** They would be combined. I mean,
9 we'll look to the return information.

10 **MR. RESNICK:** It would be easy on the cable
11 side because they're not providing wireless
12 services yet, I don't think, at least with respect
13 to cable. Phone side would be more difficult.

14 **MR. MCKEE:** There is certainly phone service
15 provided and other services provided that may or
16 may not be directly related to the rights of way or
17 the provisions of the franchise fees.

18 **MR. RESNICK:** You could at least get a
19 state-wide general revenue of cable?

20 **MR. MCKEE:** We could certainly make efforts to
21 get it. Again, things are not as pure as entities
22 as they were ten or 15 years ago. So that's some
23 of the challenge in identifying folks. But I think
24 as was discussed in one of the earlier
25 presentations, the industry is very concentrated.

1 So there's a limited number of providers that --

2 **MR. RESNICK:** Makes it easier for you. You
3 only have to look at a handful of --

4 **MR. MCKEE:** -- large percentage of revenues.

5 **MR. RESNICK:** I mean, I think it would be
6 interesting to know, too, to provide the
7 legislature with that kind of information as to the
8 rural revenue of these service providers.

9 **MR. MCKEE:** I'm not sure yet if I'm being
10 charged with that, but I want to make sure if I am
11 being charged with that, exactly what the charge
12 is. Because my understanding of the franchise fees
13 and the history of cable were that those were
14 negotiated jurisdiction by jurisdiction. Some
15 individual terms may have differed about what were
16 included or not included. So if I were to try and
17 replicate that, that pre-2001 history would be very
18 challenging compared to what would a straight
19 measure be off revenues, the strict percentage.
20 I'd be much more comfortable trying to lay
21 something in front of y'all from that perspective
22 than I would trying to replicate a franchise fee
23 world where they were negotiated instruments among
24 thousands of entities.

25 **MR. RESNICK:** That's -- no, I'm not looking

1 for that kind of detail. I think that would be too
2 much to be asked. But I think it would -- from a
3 general standpoint for our information, you know,
4 if we're talking about replaced revenue sources to
5 keep local governments whole, I think it would be
6 useful to know just how the basic idea -- an
7 estimate, even if you want to call it a rough
8 estimate -- I know accountants in DOR probably hate
9 using things like that like a rough estimate, but
10 even a rough idea of what generally a 5 percent
11 franchise fee would generate -- cable services.

12 **MR. MCKEE:** -- called magnitude analysis. So
13 potential magnitude.

14 **MR. RESNICK:** I don't have the accounting
15 terminology down, so that would be helpful. And if
16 you could, I mean, even though the returns you said
17 combine wireless with wired services, if there is
18 some way to create that as well from other
19 communication services that use the rights of way,
20 that would be helpful.

21 **MR. MCKEE:** The information I'm looking back
22 at -- the information we get on returns correspond
23 with the way that the service through online
24 statutes. So we get communication services, we get
25 mobile, we get separately reported mobile

1 telecommunication services or no? We get
2 communication services, we get satellite services.
3 And that's it.

4 **MR. RESNICK:** I mean, there's really only -- I
5 was going to say there's only a handful of land
6 line communication providers as well. For the most
7 part. I mean, you know large part. So I don't
8 know if there's a way for you to look at those
9 handfuls and come up with something.

10 **MR. MCKEE:** My understanding is throughout the
11 industry that many of the folks that provide land
12 line or traditional land line providers are also
13 proving a wireless service today. So that's one of
14 the challenges in coming up with that. But we
15 certainly can make an effort.

16 **MR. RESNICK:** And it's reported by the same
17 legal entity, too? It's the same --

18 **MR. MCKEE:** May or may not be, depends upon
19 the nature of the entity and how they're registered
20 with us. I mean --

21 **MR. RESNICK:** -- do something in that regard
22 without going into something that's too difficult
23 to do.

24 **MR. DUDLEY:** Well, you will find the biggest
25 challenge is the ubiquitous presence of resellers

1 in the -- there's a lot of --

2 **MR. STRANBURG:** We'll do the best we can.

3 Bob's got this.

4 **MR. MCKEE:** Yes.

5 **MR. RESNICK:** The other question I asked about
6 satellite cable before in terms of competitive
7 advantages or disadvantages, I don't know if there
8 are any. But we've heard a lot about prepaid but I
9 don't know if the tax structure creates that many
10 competitive advantages for a prepaid service versus
11 a -- like a post-paid wireless service.

12 **MR. STRANBURG:** We've got then -- if it's okay
13 with everyone, we have got a couple of those areas
14 where we're going to do some follow up on on the
15 analysis we just talked about. We can look at some
16 of the other competitive advantages of areas and
17 see if maybe there's some more information we can
18 provide. If it's okay with everyone, we will ask
19 if you could start submitting options to us by
20 September 14th so we can start formulating those.
21 If you have got some more things you need us to
22 provide you some more information on as a group,
23 let us know about those. We will do that. And
24 then we will circle back with you all once we've
25 gotten those submissions by September 14th on

1 what our next steps are going to be. If we --
2 we'll be getting things back out to you. If we
3 think we need to set up another meeting before we
4 meet again on October 31st to go over things
5 which is kind of sounding like it is. So if you
6 all could take a look at your calendars for some
7 time probably early to mid October. I think early
8 October isn't workable to so many people, so --

9 **MR. SUGGS:** I think you might have said this.
10 What people send to you by the 14th, are you
11 going to send that out to everybody?

12 **MR. STRANBURG:** We will then, once we compile
13 those, we will have those back out to you no later
14 than October 1st. We'll turn those around just as
15 quick as we can, but I don't want to commit staff
16 to have those done in two days without seeing what
17 we get. I think we'll be able to get them turned
18 around fairly quickly, Davin, but I just don't
19 want to build an expectation of we'll have things
20 back to you on the 21st when -- that may not be
21 realistic.

22 **MR. SUGGS:** I think the issue for both us and
23 the city after the 14th, but I know mine is on
24 the 19th through the 20th of September, is my
25 policy meeting. I have all my constituents in one

1 place. And, I mean, versus me having to craft a
2 conference call or meeting, I'm going to a place
3 where all the members have options on the table
4 allows me to give you meaningful input.

5 **MR. RESNICK:** Marshall, from just a procedural
6 standpoint for this committee, what -- I mean, if
7 there's not really going to be an opportunity to
8 vote and I have a conflict or something else I need
9 to do, you know, Davin was talking about trying to
10 get some input from his members. What are the
11 procedures that are going to cover this committee,
12 I guess is what I'm getting at so we can get a
13 sense as to what we need to do going forward to be
14 prepared for the upcoming meetings? Are you going
15 to be calling on us to debate and then vote on
16 something? Motions? Is there going to be quorum
17 requirements of a meeting to vote on things? I
18 mean, you seem to be working in the dark here --

19 **MR. STRANBURG:** And unfortunately, that's -- I
20 think you've heard us indicate over the last couple
21 of meetings, we're kind of in the dark on this
22 because we were given no guidance as to the
23 procedure to follow.

24 **MR. SUGGS:** Can we ask for guidance? Can we
25 contact the speaker or the senate president or the

1 governor?

2 **MR. STRANBURG:** Sure. We can reach out to
3 them and see if they can -- they're willing to give
4 us something.

5 **MR. RESNICK:** I mean, simple things like we're
6 governed by Robert's Rules of Order, and quorum
7 requires at least four people. I mean, something.
8 Just to --

9 **MR. SUGGS:** Reach out and ask that I think a
10 good number of the group is asking for the ability
11 to offer a solution. If you could reach out to the
12 governor and speaker and the senate president and
13 request further guidance on that based on the --
14 and we can be cc'd on that.

15 **MR. RESNICK:** Statute, actually, the
16 Sunshine -- we are subject to Sunshine, right?

17 **MR. STRANBURG:** Yes.

18 **MR. RESNICK:** Statute requires a quorum,
19 whatever that is.

20 **MR. SUGGS:** But in terms of what Alan's asking
21 for since we have no guidance, I think - I wouldn't
22 want to -- but I'm asking do I make a motion that
23 DOR is leading this committee and will seek further
24 guidance.

25 **MR. STRANBURG:** And we will go ahead and see

1 what we can find out on that.

2 **MR. RESNICK:** Even, you know, if there isn't
3 any or you can't get any from the senate president,
4 I would hope for you to just dictate it. We'll
5 have Marshall's rules of order. I don't care. But
6 as long we know how we're operating going forward.

7 **MR. STRANBURG:** As long as you're comfortable
8 with my rules of order --

9 **MR. DUDLEY:** Marshall, the two things I would
10 like to add is I want to see us have some time on
11 the 31st agenda for non task force members to
12 address options because we have got maybe some
13 groups that aren't represented here. We've got, I
14 think, 30 or 20 on the phone right now. And you've
15 got some people in the audience. I don't know if
16 they're all represented or feel like they're
17 represented or not, but they ought to feel like
18 they have an opportunity to look on the website to
19 review the options that are submitted and make
20 comments. I don't know how much time that will
21 require. And I know as a member, I would welcome
22 anyone who feels like they want -- they have an
23 idea or an option. If they're not comfortable
24 submitting it, I'm happy to receive anything via
25 e-mail from people on the phone or who have been

1 attending that have an idea or have a fresh idea.
2 I've been very clear, I think, the last couple of
3 meetings that I've been doing this a long time and
4 I think there's a lot of times I can't see the
5 forest through the trees. If people come up with a
6 thought or a better mousetrap or ideas or ways, I'm
7 happy to take input from people. And I may steal,
8 and I may or may not give you credit. But I'm more
9 than happy if people are uncomfortable submitting
10 directly, submitting for people because I'm really
11 interested in what ideas and options people have
12 for making this thing work better.

13 **MR. STRANBURG:** And I think we're willing to
14 take them, too, at the DOR through the working
15 group website. E-mail DOR. We can incorporate
16 those into some of the things we -- a member of the
17 audience who would like to make a comment.

18 **MR. MANNHEIMER:** Marshall, my name's Doug
19 Mannheimer here representing Sprint. I hear some
20 consternation that I quite frankly don't understand
21 in the sense. I've seen a lot of committees, I've
22 been on some. I've seen committees, work groups
23 where the legislature has said they have asked you
24 to recommend such and such, you don't have that
25 task. The legislature has only asked you to

1 identify options. And I would pose to you to give
2 you the example, if your task was to decide a new
3 border between Georgia and Florida and one of you
4 presented an option, a line somewhere in Grady
5 County, that's an option. Send that to the
6 legislature. And another said, let's put it
7 somewhere a little further south in Leon County,
8 that's an option.

9 **MR. RESNICK:** -- Broward, but that's okay.

10 **MR. MANNHEIMER:** But I sense and I've watched
11 sitting there many times, I think there's a
12 consternation that does not need to be there. I
13 think you should send plausible options to the
14 legislature. And if you need to put a vote on
15 them, do it. If you have an option that as a
16 two-to-six vote, send that up. And if you have an
17 option that has a four-to-four vote, send that up.
18 If you've got one that's eight to zero, bless you.
19 That's wonderful. But I sense some consternation
20 that I don't really think that you ought to have.
21 I think if you've got a plausible option, you ought
22 to bring it forth. And unless it's just in loony
23 land, it's just --

24 **MR. RESNICK:** I guess what we're struggling
25 with is whether the group was supposed to identify

1 options of whether individual members of the group
2 were supposed to --

3 **MR. MANNHEIMER:** Well, the legislature -- and
4 I've seen this, too --

5 **MR. RESNICK:** That's what we don't have
6 guidance on.

7 **MR. MANNHEIMER:** And if they wanted to
8 recommend, they would have given you an odd number
9 of voters. I'm just being frank with you. I've
10 seen it before. They've given you an even number
11 of voters. I think they kind of know what they're
12 doing. But I think that if you have plausible
13 options, put them forth and send them. And in the
14 end, the legislature's going to -- they're going to
15 choose and they're going to do what they want to
16 do. So each of you has the freedom. You're all
17 logical, thoughtful people. You got a logical
18 thoughtful option. It ought to go to the
19 legislature. Just my thoughts.

20 **MR. STRANBURG:** Thank you.

21 **MR. RESNICK:** Guess we do allow for public
22 comment. That's Marshall's rules. All right.

23 **MR. STRANBURG:** Davin, I want to get back to
24 you before we break up real quick. You said you --
25 you were saying you'd like a little more time to

1 get your options to us? Would that be helpful?

2 **MR. SUGGS:** Here's what's sort of helpful, if
3 you put September 14th. Almost in a perfect
4 world if everybody from the industry is going to
5 submit by the 14th, the perfect world would be for
6 me to take as much information about everybody
7 else's thoughts, opinions, requests, ideas to my
8 policy meeting on the 20th.

9 **MR. DUDLEY:** It's on the 20th?

10 **MR. SUGGS:** Yeah, of September.

11 **MR. DUDLEY:** Well, maybe we should go back to
12 the Department's recommendation for September 10th
13 and just get as many as we can by September 10th.
14 I don't know if you'll have time to turn them
15 around to catalog by then or not. I'm just --

16 **MR. SUGGS:** I don't know what you're going to
17 do with -- as people turn them in to you, were you
18 just going to copy and you going to package it and
19 put it together and --

20 **MR. STRANBURG:** I think primarily it was going
21 to be copied, though there could be some -- again,
22 if there's multiple submissions of the same idea,
23 there's no need to keep repeating that over and
24 over. We could just indicate this idea has been
25 submitted --

1 **MR. RESNICK:** I think it would be helpful
2 to --

3 **MR. STRANBURG:** Yeah, definitely.

4 **MR. RESNICK:** I have to run.

5 **MR. STRANBURG:** Go right ahead. I think,
6 Davin, if it's okay with you all, we could just
7 turn those around and put those on the website as
8 soon as we get them.

9 **MR. SUGGS:** Even -- as long as I have access
10 to them. Put them on the website.

11 **MR. STRANBURG:** Put them on the website. I
12 think we can do that. That would probably be the
13 easiest thing to do.

14 **MR. DUDLEY:** They're all public record anyway
15 once we submit them.

16 **MR. STRANBURG:** As soon as we get them in, we
17 would be posting them. We thought we could then
18 take them and maybe try to distill them down to
19 some grouping so that we wouldn't have to be
20 necessarily going through everything one by one by
21 one. As a group we could try to combine those. It
22 seems logical to combine and have the discussion
23 that way. But we will post them as soon as we get
24 them in so they're available for all the working
25 group members and the public.

1 **MR. SUGGS:** And then I can contact Andrea
2 later to go through -- beforehand -- turn them in
3 on the 14th, Andrea, I'm going to call -- I'm
4 going to go through the process of -- so I just
5 want guidance on doing that and --

6 **MR. STRANBURG:** We'll stick with the 14th
7 for submission. I think that will work. We can
8 get them posted. Then you'll have them.

9 **MR. SUGGS:** And then is there a timeline in
10 the next couple of days or next couple of weeks to
11 reach out to get further guidance from the
12 people -- from the legislature?

13 **MR. STRANBURG:** No, we will do that just as
14 soon as we can.

15 **MR. SUGGS:** All right.

16 **MR. STRANBURG:** I can't promise you that we
17 will have an opinion for you in a week or ten days.
18 We'll just --

19 **MR. ROSENZWEIG:** And you all will be putting
20 forth your suggestions as well by the 14th?

21 **MR. STRANBURG:** Yes. Any suggestions we have.

22 **MR. ROSENZWEIG:** That will be very helpful.

23 **MR. STRANBURG:** Any other business before we
24 adjourn? I want to thank you all. Thank the
25 presenters today. Thank DOR staff. We just ask to

1 those of you that are here in the room, please
2 either turn in your badges at the front desk or
3 leave them on the corner of the table over by the
4 doors as you leave and then we'll collect them and
5 drop those off at the front desk for you.

6 Thank you.

7 (Meeting adjourned at 5:19 p.m.)

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